



**GREEN DOT PUBLIC SCHOOLS**  
**RFP TITLE: GREEN DOT PUBLIC SCHOOLS MUSIC PROGRAM**  
**RFP#: RFP# FY27-006**  
**DATE OF ISSUANCE: FRIDAY, May 1, 2026**

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**Please submit all proposals electronically to:**  
Contract and Procurement Department  
Green Dot Public Schools  
To: [purchasing@greendot.org](mailto:purchasing@greendot.org)  
Subject line: "Proposal – Music Program RFP#: FY27-006"  
**Bid Due Date: Friday, June 12, 2026, at 5:00 PM, PST**

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## 1. Introduction and Purpose

**Introduction:** Green Dot Public Schools California (“GDPS”) is a California nonprofit public benefit organization based in Los Angeles, California, operating a network of 18 middle and high schools serving over 10,000 students. GDPS’s mission is to transform public education so that all students graduate prepared for college, leadership, and life.

Our schools are grounded in the following core values:

- Personal Responsibility
- Passion for Excellence
- Respect for Others and Community
- All Stakeholders are Critical in the Education Process
- An Unwavering Belief in All Students’ Potential

While many GDPS schools offer visual and performing arts such as visual art and drama, access to music education is currently limited due to scheduling and facility constraints. GDPS is seeking to expand access to music education opportunities through high-quality enrichment programming delivered both during the school day (middle school) and after school (middle and high school).

**Purpose:** The purpose of this Request for Proposal (“RFP”) is to solicit proposals from qualified vendors (“Proposers”) to provide comprehensive music education programming across multiple GDPS school sites, as described in this RFP.

GDPS seeks to partner with experienced organizations that can deliver engaging, high-quality music instruction and enrichment programs that:

- Expand student access to diverse music disciplines
- Build foundational and advanced music skills
- Increase student engagement and school connectedness
- Provide opportunities for student performance and creative expression
- Expose students to music pathways and careers

Through this RFP process, GDPS will conduct a fair and thorough evaluation of all proposals based on the criteria outlined herein and may select one or more vendors to provide services.

The selected Proposer(s) will be responsible for providing comprehensive program delivery, including staffing, curriculum development, program management, and operational support. The Proposer shall supply and be responsible for all labor, supervision, materials, equipment, transportation (if applicable), and insurance necessary to deliver the proposed services. All costs must be fully disclosed and included in the proposal.

Proposers must demonstrate a proven track record of delivering high-quality music education programs, the ability to operate across multiple school sites, and sound business practices reflecting financial stability and operational capacity.

**Public Records Act:** Proposers acknowledge that all materials submitted in response to this RFP, including proposals and supporting documentation, may be subject to disclosure under the California Public Records Act (Government Code § 7920.000 et seq.). Nothing in this RFP shall be construed to limit or prevent compliance with applicable public disclosure laws.

**Contract Period:** The anticipated contract term is July 1, 2026 through June 30, 2027, with the option to extend for up to two (2) additional one-year terms, not to exceed a total of three (3) years.

GDPS reserves the right, at its sole discretion and for any reason, to issue a new RFP at any time, including during an active contract term.

## 2. RFP Timeline

- **Release date:** Friday, May 1, 2026
- **Questions from Proposer due:** Friday, May 22, 2026
- **Questions Answered by:** Wednesday, May 27, 2026
- **RFP Closing date:** Friday, June 12, 2026 @ 5:00 PM PST
- **Evaluation and Award by:** Friday, June 26, 2026

## 3. Scope of Services

### 3.1 Program Goals & Outcomes (the “why”)

Proposers should be ready to clearly articulate:

- Educational goals of the music program (skills, standards, enrichment vs. performance-based, etc.)
  - Of our network of eighteen middle and high schools, only one high school offers music courses as an option for arts electives. Many of our smaller independent schools lack the classroom space and flexibility in students' course schedules to be able to add music courses. By partnering with an external music education organization, we aim to provide students with access to a variety of music enrichment programming that is unavailable in their regular course schedules.

- All of our high schools offer visual art and/or drama as arts elective(s). At the high school level, our goal is to increase the variety of arts disciplines available to students by offering music enrichment classes after school.
- Our middle schools currently do not offer any Visual & Performing Arts courses with the exception of a few sections of drama as an English elective. At the middle school level, the goal is to expose students to music through specialized advisory classes during the day and through after school programming.
- Target outcomes for students (e.g., skill progression, participation, performances)
  - Skill progression in select instruments, voice, or music production (specific program will vary by school site- see Section 3.2: Program Structure & Requirements).
  - Build curiosity for music and music careers through innovative field trips
  - Opportunity to showcase learning to the broader school community and parents through a culminating performance
  - Participate in arts opportunities that bring joy and peer connection that positively impact students' experience of school.
- How success will be measured (KPIs, assessments, participation rates)
  - Student and school administrator surveys (student engagement and program quality)
  - Student attendance
  - End-of-semester school site summaries
  - VAPA Coordinator assessment of operational support/management across schools (scheduling, compliance tracking, response time/effective communication, collaboration)

### **3.2 Program Structure & Requirements (the “what”)**

The following outlines the specific services and program components the Proposer will deliver:

- Type of music instruction (general music, band, orchestra, choir, private lessons, etc.)
  - Proposer must be able to operate at network scale, accommodating a wide range of programming requests from individual school sites, including but not limited to: general music, percussion, choir, music production, electric guitar, acoustic guitar, and drumline
- Grade levels and number of students
  - Grades 6-12
  - In-school programs will serve 25-30 students per class
  - After school programs will serve 10-30 students per class

- Frequency and duration of classes
  - Frequency and duration of classes will vary by school site, with frequency ranging from one to two times per week, and duration ranging from 55 minutes to 2 hours per session.
- In-school, after-school, or hybrid delivery
  - High school programs will run after school
  - Middle school programs will run either during the day or after school, depending on the specific school site
- Expected curriculum alignment (state standards, district goals)
  - Once each school has identified a specific program, the vendor must provide a curriculum map for the class that describes skill progression markers and is aligned to CA Music Standards.
  - Flexibility in the curriculum to be able to respond to student interests and level of engagement in collaboration with school staff and Green Dot VAPA Coordinator
  - Field trip opportunities that expose students to music in the real world and music careers
- Operational support
  - Proposer is responsible for creating and maintaining tracking system for student attendance (after school programs only)
  - Proposer will support student recruitment efforts for after school programs by providing sign-up forms, flyers, and other promotional material

### **3.3 Staffing Expectations**

Details that impact vendor qualifications and pricing:

- Required instructor credentials/certifications
  - All music programs provided by the vendor are for enrichment purposes, and instructors are not required to hold CA teaching credentials; however, a bachelor’s degree in music and prior experience teaching in a public school setting is strongly preferred.
- Background check and compliance requirements
  - The proposer must have an active account with the California Department of Justice (DOJ), and be able to request and receive arrest notifications for their employees from the DOJ. Green Dot will not complete background checks for employees of vendors.
  - Using the Proposer Certification Form (“VCF”), Proposers must certify that it has completed the criminal background check (LiveScan) requirements of California Education Code (Ed. Code) section 45125.1, that it has determined that none of its employees that may come into contact with our

students have been convicted of a violent felony listed in Penal Code Section 667.5(c) or a serious felony listed in Penal Code Section 1192.7(c), and that the proposer requests and receives subsequent arrest notifications for all such employees from the California Department of Justice to ensure ongoing safety of students. Proposers need to provide a date of criminal background clearance determination.

- Using the VCF, Proposers must certify that all employees who will or may have contact with students must have TB clearance dated within the 60 days prior to initial employment by the proposer and maintain current TB clearances for all such employees. Proposers will need to provide TB Expiration Date for each employee.
- Student-to-instructor ratios
  - Student-to-instructor ratios will range anywhere from 1:10 in some after school programs, to 1:30 in middle school advisory classes. All music instructors pushing into advisory classes will work in collaboration with a credentialed teacher of record who supports with classroom management.
- Substitution and coverage expectations
  - The proposer must notify the school site of any unexpected instructor absences, and provide substitute instructors in the event that a regular instructor is unavailable to attend a scheduled class.
  - The proposer must maintain an active bench of trained substitutes who have current background checks and TB Test results.
  - Any scheduled classes that are missed due to extenuating circumstances must either be re-scheduled before the end of the semester, or be pro-rated at the hourly rate.
- Professional development or training requirements
  - None

### **3.4 Instruments, Materials & Equipment**

Very important for scope clarity:

- Who provides instruments (school vs. vendor)?
  - 2 options for pricing:
    - Proposer provides quotes for school purchase
    - Instrument rental included by vendor
- Maintenance, storage, and insurance responsibilities
  - Depending on the program and facilities needs, schools may not have existing storage solutions. Proposer may transport instruments OR offer storage solutions.
- Sheet music, licenses, and digital tools

- Proposer pays for instructional materials other than instruments and equipment
- Technology needs (software, sound equipment, platforms)
  - May be included as part of the quote for musical instruments

### **3.5 Schedule & Calendar Constraints**

- School calendar and blackout dates
  - [Green Dot Calendar 26-27](#) - refer to Attachment E
- Start/end dates for the program
  - Most programs will begin the 3rd week of the school year and end the week prior to spring semester finals: August 24, 2026 - June 4, 2027
  - The following holidays, pupil free days and final exam weeks are excluded:
    - September 7, 2026 (Labor Day)
    - October 12, 2026 (Pupil Free Day)
    - November 11, 2026 (Veteran's Day)
    - November 23- November 27, 2026 (Fall Break)
    - December 14 - December 18, 2026 (Fall Semester Finals Week)
    - December 21, 2026- January 8, 2027 (Winter Break)
    - January 18, 2027 (MLK Day)
    - February 1, 2027 (Pupil Free Day)
    - February 15, 2027 (President's Day)
    - March 22, 2027 - April 2, 2027 (Spring Break)
    - May 31, 2027 (Memorial Day)
    - June 7, 2027 - June 11, 2027 (Spring Semester Finals Week)
- Performance or recital expectations
  - Individual schools will have varying expectations for performance showcases. At minimum, the vendor must accommodate requests for end of semester performances with a month's notice from the school site.
- Flexibility requirements (weather days, testing periods, etc.)
  - While all schools share a general academic calendar of instructional days, individual schools often modify their schedules for assemblies, parent conferences, testing, and other events that require an irregular schedule or minimum days. School sites may cancel scheduled classes with a minimum of 48 hours prior notice. If the school cancels with less than 48 hours notice, the vendor is entitled to full pay.

### **3.6 Budget Parameters (even if high-level)**

Even a range helps avoid misaligned proposals:

- Available budget or not-to-exceed amount
  - Individual school budgets for music programming vary widely (Approximately \$5,000-\$40,000 per year). Generally speaking, high schools with higher enrollment will have more available funds than smaller middle schools.
  - We currently anticipate 7-11 schools will request music programming in FY27, including a mix of high schools and middle schools.
  - The total contract value including all schools shall not exceed \$250,000.00. This amount represents an estimated aggregate across all participating schools and does not guarantee any minimum volume to any Proposer.
- Preferred pricing structure (per student, per class, flat fee)
  - An hourly rate is strongly preferred in order to account for flexibility in scheduling (See Section 5: Scheduling & Calendar Constraints)
- Funding source constraints (grants, annual budget, multi-year)
  - Music programming shall be implemented based on annual school budgets each academic year.

### **3.7 Compliance & Policies**

The Proposer must comply with all applicable laws, regulations, and Green Dot Public Schools (“GDPS”) policies in the performance of services under this RFP. The following requirements are mandatory and must be incorporated into the Proposer’s program design and service delivery.

#### **3.7.1 Procurement and Contracting Requirements**

All services procured under this RFP are subject to GDPS internal procurement policies and applicable public charter school procurement standards.

- GDPS reserves the right to award contracts to one or more vendors
- Selection shall be based on best value, not lowest cost
- The Proposer must comply with all RFP instructions, submission requirements, and contractual terms
- Any exceptions to the RFP must be clearly identified in the proposal

Failure to comply with procurement requirements may result in disqualification.

#### **3.7.2 Equity and Accessibility**

The Proposer must demonstrate a commitment to equitable access and inclusive programming for all students.

Program delivery must:

- Be accessible to students of varying skill levels, including beginners
- Promote inclusive participation regardless of race, ethnicity, gender, disability, or socioeconomic status
- Provide reasonable accommodations for students with disabilities, consistent with applicable laws
- Reflect culturally responsive and inclusive instructional practices

Proposers are expected to align with GDPS's mission of serving diverse student populations and historically underserved communities.

### **3.7.3 Student Safety and Supervision**

Student safety is a critical requirement for all services.

The Proposer must:

- Ensure all staff comply with California Education Code requirements related to:
  - DOJ fingerprinting and background checks
  - Tuberculosis (TB) clearance
- Maintain appropriate supervision of students at all times during program delivery
- Follow all GDPS site safety protocols, including visitor check-in procedures and emergency response protocols
- Immediately report any safety concerns, incidents, or suspected misconduct to GDPS

Failure to comply with student safety requirements may result in immediate removal from campus and/or contract termination.

### **3.7.4 Insurance and Liability Requirements**

The Proposer must maintain insurance coverage that meets or exceeds GDPS requirements, including but not limited to:

- Workers' Compensation
- Commercial General Liability
- Automobile Liability (if applicable)
- Abuse and Molestation coverage

The Proposer must:

- Name Green Dot Public Schools as an **Additional Insured**
- Provide Certificates of Insurance prior to commencing services
- Maintain coverage throughout the duration of the contract

Specific coverage limits will be defined in the contract and must be maintained without lapse.

### **3.7.5 Compliance with Applicable Laws and Policies**

The Proposer must comply with all applicable federal, state, and local laws and regulations, including but not limited to:

- California Education Code
- Student privacy laws (FERPA, as applicable)
- Health and safety regulations

The Proposer must also adhere to all GDPS policies and procedures applicable to vendors operating on school campuses.

### **3.7.6 Right to Monitor and Enforce Compliance**

GDPS reserves the right to:

- Monitor vendor compliance with all requirements outlined in this section
- Request documentation demonstrating compliance
- Require corrective action where deficiencies are identified

Failure to comply with these requirements may result in:

- Suspension of services
- Removal of personnel
- Termination of contract

## **3.8 Performance Expectations and Key Success Factors**

Based on prior program implementation experience, GDPS has identified the following key success factors and expectations for vendors delivering music programming services. Proposers should demonstrate their ability to meet these expectations within their proposal.

### **Program Quality and Student Experience**

Successful programs will:

- Provide hands-on, engaging instruction that actively involves students with instruments and/or music production tools
- Deliver curriculum that connects to student interests and reflects contemporary music contexts
- Foster strong student engagement, enjoyment, and peer connection
- Build meaningful relationships with students, particularly middle and high school learners
- Provide opportunities for student performance and showcasing of skills

### **Program Management and Collaboration**

Proposers are expected to:

- Demonstrate a high level of organization and operational coordination across multiple school sites
- Maintain professional, timely, and effective communication with school staff and GDPS leadership
- Collaborate effectively with:
  - Classroom teachers (where applicable)
  - School administrators
  - GDPS VAPA Coordinator
- Be responsive to feedback and adapt programming as needed

### **Operational Reliability**

Proposers must demonstrate the ability to:

- Effectively manage scheduling across multiple schools with varying bell schedules and calendar adjustments
- Provide consistent and reliable staffing, including maintaining a qualified substitute instructor pool
- Ensure continuity of instruction in the event of staff absences
- Avoid disruptions due to poor planning, staffing gaps, or logistical challenges

### **Compliance and Non-Negotiable Requirements**

The following are mandatory requirements:

- Maintain an active Department of Justice (DOJ) account and independently conduct all required background checks (GDPS will not provide LiveScan services)

- Ensure all staff have current Tuberculosis (TB) clearance
- Maintain all required insurance coverage and provide valid Certificates of Insurance
- Demonstrate the operational capacity to support multi-site programming across multiple campuses

Failure to meet these requirements may result in disqualification or termination of contract.

#### **4. Minimum Qualifications (Pass/Fail Screening)**

All Proposers must meet the following minimum qualifications to be considered for further evaluation. Responses must clearly indicate “Yes” or “No” for each requirement. Failure to meet any minimum qualification may result in disqualification from further consideration.

##### **4.1 Organizational Experience**

The Proposer must have a minimum of two (2) years of experience providing music education programming or similar enrichment services for K–12 students.

- Yes
- No

##### **4.2 K–12 School-Based Experience**

The Proposer must demonstrate experience delivering services within K–12 school settings, preferably in public, charter, or district schools.

- Yes
- No

##### **4.3 Multi-Site Service Capacity**

The Proposer must have the operational capacity to deliver services across multiple school sites within Los Angeles County, including the ability to manage scheduling, staffing, and program coordination.

- Yes
- No

##### **4.4 Staffing and Instructor Qualifications**

The Proposer must have access to qualified instructors with:

- Relevant music education or professional music experience
- Experience working with middle and/or high school students
- Yes
- No

#### 4.5 Background Clearance and Compliance

The Proposer must comply with all applicable California Education Code requirements, including:

- DOJ fingerprinting and criminal background checks
- TB clearance for all staff
- Ability to submit a completed Proposer Certification of Criminal Background Clearance, Tuberculosis (TB) Clearance, and Credential Verification form prior to commencing services
- Yes
- No

#### 4.6 DOJ Account and Ongoing Monitoring

The Proposer must maintain an active Department of Justice (DOJ) account and be able to provide subsequent arrest notifications for all employees assigned to GDPS.

- Yes
- No

#### 4.7 Insurance Requirements

The Proposer must meet all insurance requirements outlined in this RFP, including:

- General Liability
- Workers' Compensation
- Abuse and Molestation coverage

and must name GDPS as an Additional Insured.

- Yes
- No

#### 4.8 Financial Capacity

The Proposer must demonstrate financial stability and the ability to sustain operations for the duration of the contract, including staffing, payroll, and program delivery.

- Yes
- No

#### 4.9 Legal Compliance

The Proposer must be:

- Licensed to do business in the State of California
  - In compliance with all applicable federal, state, and local laws
- Yes
- No

#### 4.10 Ability to Provide Required Services

The Proposer must be able to provide at least one (1) of the program types described in the Scope of Services (e.g., instrumental, vocal, music production, or other music enrichment programming).

- Yes
- No

#### 4.11 Agreement to RFP Terms

The Proposer must agree to all material terms and conditions outlined in this RFP, including pricing, invoicing, reporting, and compliance requirements.

- Yes
- No

Note: GDPS reserves the right to request supporting documentation to verify any responses provided in this section. Failure to provide such documentation upon request may result in disqualification.

### 5. Pricing & Cost Structure

Proposers must complete **Attachment B**. In the event of any discrepancy, Attachment B shall govern.

#### 5.1 Pricing Overview

Proposers must provide a complete and transparent pricing structure for all services described in this RFP. Pricing should reflect the full cost of delivering music programming, including but not limited to:

- Instructor compensation
- Program planning and preparation

- Curriculum development (if applicable)
- Materials and supplies
- Administrative and operational costs
- Travel and transportation (if applicable)
- Insurance and compliance costs

All pricing must be all-inclusive unless otherwise clearly specified.

## 5.2 Required Pricing Structure

Proposers must complete the pricing table below and provide additional detail where applicable.

### A. Instructional Services Pricing

| Service Type                                      | Unit        | Rate (\$)   |
|---|-------------|-------------|
| In-School Music Instruction<br>(Advisory/Daytime) | Per<br>Hour | \$<br>_____ |
| After-School Program Instruction                  | Per<br>Hour | \$<br>_____ |
| Extended Session (Over 2 Hours, if<br>applicable) | Per<br>Hour | \$<br>_____ |

### B. Program-Based Pricing (If Applicable)

If proposer offers bundled or program-based pricing, include:

| Program Type                           | Duration | Total Cost (\$) |
|--|----------|-----------------|
| After-School Program (Per<br>Semester) | _____    | \$ _____        |
| After-School Program (Full Year)       | _____    | \$ _____        |

### C. Instructor Staffing Costs

| Item                              | Rate (\$)   |
|-----------------------------------|-------------|
| Substitute/Backup Instructor Rate | \$<br>_____ |

Additional Instructor (if required for large groups) \$ \_\_\_\_\_

### D. Materials, Instruments, and Equipment

Proposers must clearly indicate how instruments and materials will be handled:

| Item   | Cost Structure        |
|--|-----------------------|
| Instruments (Purchase Option)                        | \$ _____ /<br>Details |
| Instruments (Rental Option)                          | \$ _____ /<br>Details |
| Instructional Materials (Included / Additional Cost) | \$ _____              |

### E. Additional Fees (If Any)

| Fee Type                   | Description | Cost (\$) |
|----------------------------|-------------|-----------|
| Setup / Program Launch Fee |             | \$ _____  |
| Cancellation Fee           |             | \$ _____  |
| Travel Fee (if applicable) |             | \$ _____  |
| Other Fees                 |             | \$ _____  |

#### 5.3 Pricing Instructions

- All fields must be completed. If not applicable, indicate “**N/A.**”
- If a cost is included elsewhere, indicate “**INC**” and reference where it is included.
- GDPS will not accept or pay for **undisclosed or hidden fees.**
- Pricing must remain valid for the duration of the contract term unless otherwise negotiated.

#### 5.4 Pricing Assumptions

Proposers must include a brief narrative describing:

- Key pricing assumptions
- Minimum or maximum class sizes (if applicable)
- Minimum program hours (if required)
- Any cost drivers or variables

### 5.5 Evaluation of Pricing (10 Points)

Pricing will be evaluated based on:

- **Clarity and transparency** of pricing structure
- **Competitiveness** relative to market and scope
- **Alignment with proposed services**
- **Reasonableness of costs** for multi-site school operations

Lowest cost will **not automatically** receive the highest score.

### 5.6 Invoicing and Payment Requirements

- GDPS standard payment terms are Net 30 upon receipt of an accurate invoice
- Invoices must be submitted monthly
- Separate invoices may be required per school site
- Invoices must include:
  - Dates of service
  - School site
  - Program type
  - Hours delivered
  - Total cost

Incomplete or inaccurate invoices may delay payment.

## 6. Evaluation Criteria & Rubric

### Evaluation Approach

A variety of weighted criteria, given below, will be considered in evaluating the proposals. This evaluation will be made based on information provided within the Proposal, by the Proposer during the RFP process or negotiations, or obtained through outside sources including news articles, press releases, client references, industry references, vendors, and any other source. Proposals must be organized in the same order as Section 7.2 (**Proposal Requirements**). Evaluation will be conducted directly against those headings and contents. GDPS reserves the right to conduct interviews or request additional information from shortlisted Proposers as part of the evaluation process. Selection will be based on best value, not solely on lowest cost.

Each category is scored independently using a **simple 1–5 scale**:

| Score | Description  |
|-------|--|
| 5     | Excellent – Exceeds requirements, clear, strong evidence |
| 4     | Good – Meets requirements with minor gaps                |
| 3     | Acceptable – Meets minimum requirements                  |
| 2     | Weak – Partially meets requirements                      |
| 1     | Poor – Does not meet requirements                        |

### Evaluation Summary Table

| # | Category                                   | Weight         | What We Are Evaluating   |
|---|--|----------------|--|
| 1 | Program Quality & Curriculum               | 25 pts         | Instruction quality, curriculum strength   |
| 2 | Instructor Qualifications & Staffing Model | 15 pts         | Teacher quality, experience, staffing depth  |
| 3 | Program Design & Student Engagement        | 15 pts         | Student experience, offerings, engagement  |
| 4 | Operational Plan & Reliability             | 10 pts         | Scheduling, attendance tracking, delivery  |
| 5 | Organizational Experience & Capacity       | 10 pts         | Ability to operate multi-site programs   |
| 6 | Account Management & Communication         | 10 pts         | Responsiveness, coordination, reporting  |
| 7 | Pricing & Cost Structure                   | 10 pts         | Cost competitiveness and clarity   |
| 8 | Financial Stability & Business Viability   | 5 pts          | Ensure the vendor can consistently meet payroll, maintain insurance coverage, and sustain operations throughout the contract term without risking classroom disruptions. |
|   | <b>Total</b>                               | <b>100 pts</b> |  |

### Detailed Evaluation Criteria

#### #1. Program Quality & Curriculum (25 Points)

Proposer must provide:

- Description of music program offerings (e.g., instrumental, vocal, music production)

- Sample curriculum or curriculum outline demonstrating lesson structure
- Alignment to California Music Standards (preferred) or other applicable standards
- Clear skill progression model from beginner to advanced levels, including differentiation for varying student abilities
- Methods for measuring student progress and outcomes
- Variety and depth of program offerings (e.g., guitar, choir, percussion, production)
- Performance and/or showcase plan demonstrating opportunities for student presentation and growth

**Evaluation Focus:**

Quality, structure, rigor, alignment, and student outcomes

**#2. Instructor Qualifications & Staffing Model (15 Points)**

Proposer must provide:

- Instructor qualifications and relevant experience in music education and youth development
- Teaching approach and ability to engage middle and high school students
- Experience working in K–12 school environments
- Hiring, vetting, and onboarding processes
- Staff training and ongoing professional development (if applicable)
- Staffing structure, including supervision model
- Availability of substitute/backup instructors
- Plan to ensure staffing consistency and continuity of instruction

**Evaluation Focus:**

Instructor quality, staffing strength, reliability, and continuity

**#3. Program Design & Student Engagement (15 Points)**

Proposer must provide:

- Student recruitment approach, including strategies to attract and retain participation
- Program variety and flexibility, including customization by school site
- Student engagement strategies
- Inclusion and accessibility practices
- Examples of past programs demonstrating success
- Student participation outcomes and engagement data (if available)
- Performance and showcase opportunities

**Evaluation Focus:**

Student engagement, inclusivity, participation success, and adaptability

**#4. Operational Plan & Reliability (10 Points)**

Proposer must provide:

- Program schedule, including a sample weekly model
- Scheduling flexibility across school sites
- Attendance tracking system and reporting process
- Approach to managing after-school programs and logistics
- Student recruitment support materials (e.g., flyers, sign-up forms)
- Contingency plan for instructor absences and service disruptions

**Evaluation Focus:**

Operational strength, reliability, logistics, and execution capability

**#5. Organizational Experience & Capacity (10 Points)**

Proposer must provide:

- Years in operation and organizational background
- Experience providing services in K–12 school settings
- Experience operating across multiple school sites
- Experience in Los Angeles County (preferred)
- Scale of operations and service capacity
- References (minimum of 2–3)

**Evaluation Focus:**

Relevant experience, scalability, and proven performance

**#6. Account Management & Communication (10 Points)**

Proposer must provide:

- Point of contact structure, including designated account manager(s)
- Communication plan with school sites
- Responsiveness and availability expectations
- Issue escalation and resolution process
- Reporting approach, including frequency and format

**Evaluation Focus:**

Communication clarity, responsiveness, and support structure

**#7. Pricing & Cost Structure (10 Points)**

Proposer must provide:

- Completed Attachment B (or equivalent pricing form)
- Clear and transparent pricing structure, including hourly and/or program-based rates
- Cost competitiveness relative to the proposed scope of services

- Identification of any additional costs, fees, or charges
- Cancellation policies and any associated fees
- Pricing assumptions and key cost drivers
- Alignment of pricing with the proposed services and scope
- Confirmation that pricing includes all costs and contains no hidden fees

**Evaluation Focus:**

Clarity, transparency, competitiveness, and alignment with scope

**#8. Financial Stability & Business Viability (5 Points)**

Green Dot Public Schools seeks to ensure that the selected vendor possesses sufficient financial strength and operational capacity to sustain music program services throughout the contract term. Music program services require the vendor to maintain adequate cash flow to support staffing, payroll, benefits, workers’ compensation coverage, insurance obligations, materials, and operational continuity. Therefore, financial stability is a critical evaluation factor.

Include:

- Audited or reviewed financial statements for Fiscal Years 2024 and 2025. If FY 2025 statements are not yet available, Proposers may submit the most recent interim financial statements in lieu of FY 2025.
- Proof of working capital
- Insurance certificates
- Litigation/bankruptcy disclosure
- Evidence of ability to sustain operations (staffing, payroll, insurance)
- Disclosure of any material financial risks (if applicable)

**Evaluation Focus:**

Financial strength, stability, and ability to sustain services

**7. Proposer and Proposal Requirements**

**7.1 Proposer Requirements**

**7.1.1 Staffing and Non-Discrimination**

The Proposer agrees not to discriminate against any employee or applicant for employment on the basis of race, color, religion, sex, sexual orientation, gender identity or expression, national origin, ethnicity, age, disability, marital status, military service status, genetic information, or any other protected classification under applicable law.

All staff assigned to GDPS must be qualified to perform the services described in this RFP and demonstrate the ability to work effectively with middle and high school students in an educational setting.

### **7.1.2 Background Clearance and Compliance**

Prior to commencing services, the successful Proposer must submit a completed **Green Dot Public Schools (“GDPS”) Proposer Certification Form**, certifying that:

- All staff have completed Department of Justice (DOJ) fingerprinting and criminal background checks in accordance with California Education Code requirements
- The Proposer maintains an active DOJ account and receives subsequent arrest notifications for all employees
- All staff have current Tuberculosis (TB) clearance
- All staff possess any required qualifications relevant to their assigned role

All background checks and clearances shall be completed at the Proposer’s expense. GDPS will not process background checks on behalf of the Proposer.

### **7.1.3 Confidentiality and Data Protection**

The Proposer shall ensure that all personnel assigned to GDPS execute a confidentiality agreement prior to providing services.

Such agreement shall require that any information accessed during the course of work, including but not limited to:

- Student records
- Personally identifiable information (PII)
- Protected health information (PHI)

is handled in compliance with:

- Family Educational Rights and Privacy Act (FERPA)
- Health Insurance Portability and Accountability Act (HIPAA), where applicable

Personnel are strictly prohibited from using, disclosing, or disseminating such information except as required to perform services or as required by law.

### **7.1.4 Personnel Conduct and Removal**

GDPS reserves the right to require the immediate removal of any Proposer personnel from a school site if, in the sole judgment of GDPS, the individual:

- Engages in inappropriate or unprofessional conduct
- Fails to meet performance expectations
- Poses a risk to student safety or school operations

The Proposer shall not reassign such individual to any GDPS site without prior written approval from GDPS.

### 7.1.5 Subcontracting and Assignment

The Proposer shall not assign, transfer, or subcontract any portion of the services described in this RFP without prior written consent from GDPS.

### 7.1.6 Legal and Regulatory Compliance

The Proposer shall comply with all applicable federal, state, and local laws, regulations, and ordinances, including those of the State of California.

The Proposer must promptly notify GDPS of any:

- Litigation
- Investigations
- Regulatory actions
- Claims

involving the Proposer or its parent or subsidiary entities that could impact its ability to perform under this contract.

### 7.1.7 Insurance Requirements

The Proposer shall maintain insurance coverage sufficient to protect GDPS from liability, including but not limited to:

- **Workers' Compensation and Employer's Liability:** Minimum \$1,000,000 per occurrence
- **Commercial General Liability:** Minimum \$1,000,000 per occurrence and \$3,000,000 aggregate, including contractual liability, personal injury, and property damage
- **Automobile Liability:** Minimum \$5,000,000 combined single limit for owned, leased, and hired vehicles (if applicable)
- **Abuse and Molestation Coverage:** Required with no exclusions
- **Assault and Battery Coverage:** Required

The Proposer must:

- Name Green Dot Public Schools ("GDPS") as an **Additional Insured** on all applicable policies
- Provide Certificates of Insurance prior to commencement of services
- Maintain coverage throughout the duration of the contract

### 7.1.8 Pricing Requirements

All costs associated with the proposed services must be fully disclosed in the proposal.

- Attachment B (Pricing Proposal) must be completed in full
- Any service not provided must be marked as “N/A”
- Any included cost should be clearly marked as “INC” and referenced appropriately

GDPS will not honor additional or undisclosed costs not included in the submitted proposal.

### 7.1.9 Invoicing and Payment Terms

- GDPS payment terms are **Net 30** from receipt of an accurate invoice
- Invoices may be submitted **no more than once per month**
- Invoices must be submitted within the **first seven (7) days of each month**
- Separate invoices must be issued for each school site
- Invoice must include Green Dot Purchase Order number or/and Contract Number

Invoices must include sufficient detail to identify:

- Services provided
- Dates of service
- School site
- Program type and hours delivered
- Total cost

GDPS reserves the right to delay payment if invoices are incomplete, inaccurate, or require additional review. GDPS shall not be responsible for interest or late fees resulting from such delays.

### 7.1.10 Contract Type

The preferred contract structure is an **hourly rate-based agreement**, allowing flexibility to accommodate varying schedules, program types, and site-specific needs.

### 7.1.11 Mandatory Proposer Certification Requirement (Critical Compliance)

Prior to entering any GDPS campus or commencing any services, the selected Proposer must submit a fully executed Proposer Certification of Criminal Background Clearance, Tuberculosis (TB) Clearance, and Credential Verification form, including a complete list of all employees providing services.

This certification is a **mandatory, non-negotiable requirement** and must be completed:

- Annually, and
- Prior to any employee having contact with students or performing services on-site

In accordance with California Education Code requirements, failure to provide a complete and current certification (including employee roster) will result in:

- **Denial of campus access, and/or**
- **Delay or suspension of services**

For sole proprietors, the Proposer must also comply with additional certification requirements, including submission of the appropriate sole proprietor certification forms and DOJ clearance documentation.

## **7.2 Proposal Requirements**

- Organize Proposal EXACTLY in This Order
- Carefully read all instructions, requirements, and specifications. Fill out all sections completely and submit the following details/documents as part of your proposal as necessary.

### **7.2.1 Executive Summary (Not Scored Separately)**

- Maximum 2 pages
- Overview of program, strengths, and differentiators

### **7.2.2 Program Quality & Curriculum (25 Points)**

(Must align with **Section 6**, Evaluation Criteria #1)

### **7.2.3 Instructor Qualifications & Staffing Model (15 Points)**

(Must align with **Section 6**, Evaluation Criteria #2)

### **7.2.4 Program Design & Student Engagement (15 Points)**

(Must align with **Section 6**, Evaluation Criteria #3)

### **7.2.5 Operational Plan & Reliability (10 Points)**

(Must align with **Section 6**, Evaluation Criteria #4)

### **7.2.6 Organizational Experience & Capacity (10 Points)**

(Must align with **Section 6**, Evaluation Criteria #5)

### **7.2.7 Account Management & Communication (10 Points)**

(Must align with **Section 6**, Evaluation Criteria #6)

### **7.2.8 Pricing & Cost Structure (10 Points)**

(Must align with **Section 6**, Evaluation Criteria #7)

### **7.2.9 Implementation Plan (Scored Across Sections 1-4)**

This section will be evaluated across Categories 1–4 based on feasibility, readiness, and execution planning.

Proposer must provide:

- Startup and onboarding timeline
- Staffing rollout plan
- Program launch plan for school sites
- Transition and ramp-up strategy

**Evaluation Focus:**

Readiness, feasibility, and execution planning

**7.2.10 Financial Stability & Business Viability (5 Points)**

(Must align with **Section 6**, Evaluation Criteria #8)

**7.2.11 Required Forms and Attachments (Scored Across Sections)**

- Attachment A (if applicable)
- Attachment B - Pricing Proposal
- Attachment C - Contact Information
- Attachment D - Proposer Certification of Criminal Background Clearance
- Insurance Certificates
- W-9
- Reviewed Financial Statements for the last two years.
- Attachment E - Checklist of Required Elements (This Document)

**8. Proposal Authorities, Restrictions, and Clauses**

**8.1 GDPS Authorities and Options**

Green Dot Public Schools (“GDPS”) reserves the right to:

- Reject any or all proposals, in whole or in part, for any reason or no reason
- Waive any informalities, irregularities, or minor defects in proposals
- Request clarification, additional information, or supporting documentation from any Proposer
- Negotiate terms, conditions, scope, and pricing with any Proposer
- Award contracts to one or multiple Proposers, as determined to be in the best interest of GDPS
- Make awards by program type, school site, or any combination thereof
- Discontinue or modify the RFP process at any time

## 8.2 Proposal Acceptance and Withdrawal

- Proposals shall remain valid for a period of **thirty (30) calendar days** from the submission deadline
- Proposers may not withdraw or modify their proposal during this period without the prior written consent of GDPS
- GDPS reserves the right to accept a proposal at any time within this period

## 8.3 Contract Award and Final Agreement

- Selection of a Proposer does **not** constitute a binding agreement
- Final terms, conditions, and scope of services shall be negotiated and executed through a formal written contract
- No work shall commence until a fully executed agreement is in place

## 8.4 No Guarantee of Work

- This RFP does **not** guarantee any minimum volume of work, number of school sites, or contract value
- Services may vary by school site based on need, budget, and program participation
- GDPS may utilize multiple vendors and allocate services at its sole discretion

## 8.5 Right to Issue New RFP

GDPS reserves the right, at its sole discretion and for any reason, to issue a new RFP or solicitation at any time, including during an active contract term, in accordance with applicable laws and procurement requirements.

## 8.6 Proposal Costs

All costs incurred by the Proposer in the preparation, submission, or presentation of a proposal are the sole responsibility of the Proposer. GDPS shall not reimburse any such costs.

## 8.7 Confidentiality of Proposals (CPRA Compliance)

Proposers acknowledge that all materials submitted in response to this RFP may be subject to disclosure under the **California Public Records Act (Government Code § 7920.000 et seq.)**.

- GDPS will not accept proposals marked as entirely confidential

- Proposers may identify specific portions of their proposal as confidential; however:
  - GDPS does not guarantee that such information will be withheld from disclosure
  - GDPS will make determinations in accordance with applicable law

### **8.8 Accuracy of Information**

Proposers are responsible for ensuring that all information provided in their proposal is accurate, complete, and current.

GDPS reserves the right to:

- Verify any information provided
- Contact references or other sources
- Disqualify any Proposer that submits false or misleading information

### **8.9 Compliance with Laws**

The Proposer must comply with all applicable federal, state, and local laws and regulations, including but not limited to:

- California Education Code requirements
- DOJ fingerprinting and background check requirements
- Tuberculosis (TB) clearance requirements
- Student data privacy laws (FERPA, as applicable)

### **8.10 Proposer Certification Requirement (Critical Compliance)**

As a condition of award and prior to commencing any services or entering any GDPS campus, the selected Proposer must submit a completed:

#### **Proposer Certification of Criminal Background Clearance, Tuberculosis (TB) Clearance, and Credential Verification (Attachment D)**

Failure to comply will result in:

- Denial of campus access
- Delay or suspension of services

This requirement applies to all vendor personnel who may have contact with students.

### **8.11 Insurance and Risk Transfer**

The selected Proposer must meet all insurance requirements outlined in this RFP and provide proof of coverage prior to commencing services.

Failure to maintain required insurance may result in:

- Suspension of services
- Termination of contract

### **8.12 Assignment and Subcontracting**

The Proposer may not assign, transfer, or subcontract any portion of the work without prior written consent from GDPS.

### **8.13 Reservation of Rights**

Nothing in this RFP obligates GDPS to:

- Enter into a contract
- Select any Proposer
- Proceed with the procurement

GDPS reserves all rights permitted under applicable law.

## **9. Exhibits & Appendix**

**Attachment A**

**Schools**

| # | School Name                     | School Address  |
|---|---------------------------------|---|
| 1 | <i>Animo James B Taylor CMS</i> | <i>820 E. 111<sup>th</sup> Pl., Los Angeles, CA 90059</i> |
| 2 | <i>Animo Mae Jemison CMS</i>    | <i>12700 S. Avalon Blvd., Los Angeles, CA 90061</i>       |
| 3 | <i>Animo Legacy CMS</i>         | <i>12226 S. Western Ave., Los Angeles, CA 90047</i>       |
| 4 | <i>Animo Inglewood CHS</i>      | <i>3425 W. Manchester Blvd. Inglewood, CA 90305</i>       |
| 5 | <i>Animo Leadership CHS</i>     | <i>11044 S. Freeman Ave., Inglewood, CA 90304</i>         |

|   |  |   |
|---|--|---|
| 6 | <i>Animo Pat Brown CHS</i>               | <i>8205 Beach St., Los Angeles, CA 90001</i>  |
| 7 | <i>Animo Watts College Prep Academy</i>  | <i>12628 S. Avalon Blvd. Los Angeles, CA 90061</i>  |
| 8 | <i>Animo Compton Charter Span School</i> | <i>Animo Compton Charter (Span School)<br/>13305 S. San Pedro St. Los Angeles, CA 90061</i> |
| 9 | <i>Animo Ellen Ochoa CMS</i>             | <i>4360 Dozier St., Los Angeles, CA 90022</i>   |

**Attachment B**

**Cost/Pricing Proposal**

**Proposal Pricing**

Proposers must use the chart below to indicate its proposed hourly and other rates. Proposed rates are to include ALL operating costs, including but not limited to overhead, facilities, maintenance, staffing, training, equipment, insurance, and any other cost necessary to provide Music Program Services.

Proposers must complete the pricing table below and provide additional detail where applicable. Refer to section 5 when completing pricing.

**A. Instructional Services Pricing**

| Service Type                                   | Unit     | Rate (\$) |
|--|----------|-----------|
| In-School Music Instruction (Advisory/Daytime) | Per Hour | \$ _____  |
| After-School Program Instruction               | Per Hour | \$ _____  |
| Extended Session (Over 2 Hours, if applicable) | Per Hour | \$ _____  |

**B. Program-Based Pricing (If Applicable)**

If proposer offers bundled or program-based pricing, include:

| Program Type                        | Duration | Total Cost (\$) |
|-------------------------------------|----------|-----------------|
| After-School Program (Per Semester) | _____    | \$ _____        |
| After-School Program (Full Year)    | _____    | \$ _____        |

**C. Instructor Staffing Costs**

| Item   | Rate (\$) |
|--|-----------|
| Substitute/Backup Instructor Rate                    | \$ _____  |
| Additional Instructor (if required for large groups) | \$ _____  |

**D. Materials, Instruments, and Equipment**

Proposers must clearly indicate how instruments and materials will be handled:

| <b>Item</b>  | <b>Cost Structure</b> |
|--|-----------------------|
| Instruments (Purchase Option)                        | \$ _____ /<br>Details |
| Instruments (Rental Option)                          | \$ _____ /<br>Details |
| Instructional Materials (Included / Additional Cost) | \$ _____              |

**E. Additional Fees (If Any)**

| <b>Fee Type</b>            | <b>Description</b> | <b>Cost (\$)</b> |
|----------------------------|--------------------|------------------|
| Setup / Program Launch Fee |                    | \$ _____         |
| Cancellation Fee           |                    | \$ _____         |
| Travel Fee (if applicable) |                    | \$ _____         |
| Other Fees                 |                    | \$ _____         |

**Attachment C**

**Contact Information**

|  |  |
|--|--|
| <b>Primary Contact Name</b>                |  |
| <b>Primary Contact Phone Number</b>        |  |
| <b>Primary Contact Email Address</b>       |  |
| <b>Company Legal Name</b>                  |  |
| <b>Company Address</b>                     |  |
| <b>Company Phone Number</b>                |  |
| <b>Company Website</b>                     |  |
| <b>Year Company Founded</b>                |  |
| <b>Years Operating in California</b>       |  |
| <b>Number of Clients</b>                   |  |
| <b>Number of Employees</b>                 |  |
| <b>Authorized Representative Name</b>      |  |
| <b>Authorized Representative Signature</b> |  |

**Attachment D**

**Proposer Certification of Criminal Background Clearance,**

## **Tuberculosis (TB) Clearance, and Credential Verification**

Charter schools are required to comply with all applicable state and federal legal requirements, including but not limited to, criminal background clearances and fingerprinting requirements and TB risk assessment/clearance and credentialing requirements. (Ed. Code, §§ 45125.1 et seq., 49406, and 47605(l).) For each returning and new contracting entities/independent contractor (“vendors”), the charter school is responsible for ensuring annually that vendors provide signed certification to the charter school that all applicable requirements are met, prior to the provision of school site services and/or any contact with students, for the current school year.

**Directions:** This *Proposer Certification of Criminal Background Clearance, Tuberculosis Clearance, and Credential Verification* form must be completed annually prior to providing school site services by all returning and new vendors providing services to the charter school whose employees may have contact (physical, verbal, or virtual) with students. As part of its certification, each vendor must provide (on the certification form or an attachment to the certification form) a complete and detailed list of all vendor employees covered by the certification. In the event that any new employee(s) of the vendor will provide any service(s) to the charter school after the initial annual submission of the vendor certification form, charter school must obtain an updated vendor certification form along with a complete and detailed list of all vendor employees covered by the certification prior to those new employees providing services to the charter school.

*The California fingerprint and criminal background clearance, TB risk assessment/clearance requirements, and credentialing requirements are set forth in Education Code sections 45125.1 et seq., 49406, and 47605(l)*

GREEN DOT PUBLIC SCHOOLS (“CHARTER SCHOOL”) and the Proposer [CONTRACTOR BUSINESS NAME] (“VENDOR”) entered into an agreement/contract (Number \_\_\_\_\_) outlining the terms and conditions for the provision of school site services provided to the CHARTER SCHOOL.

Description of the school site services provided to the CHARTER SCHOOL:  
[INSERT DESCRIPTION]

Select one of the following:

- This is the initial annual certification submission for this current school year.
- This is an update to the initial annual submission for this current school year.

***PLEASE CHECK ALL APPROPRIATE BOXES AND SIGN BELOW.***

**CLEARANCE AND CREDENTIAL REQUIREMENTS SATISFIED:**

- A. The VENDOR hereby certifies to the CHARTER SCHOOL's Governing Board that it has completed the criminal background check requirements of Education Code section 45125.1, that it has determined that none of its employees that may come into contact with CHARTER SCHOOL students has been convicted of a violent felony listed in Penal Code Section 667.5(c) or a serious felony listed in Penal Code Section 1192.7(c), and that the VENDOR requests and receives subsequent arrest notifications for all such employees from the California Department of Justice to ensure ongoing safety of students.
- B. The VENDOR hereby certifies to the CHARTER SCHOOL Governing Board that it has required and verified that all employees who may have frequent or prolonged contact with students have undergone a risk assessment and/or been examined and determined to be free of active tuberculosis as required in Education Code section 49406. VENDOR requires all new employees to provide VENDOR with certificate of tuberculosis clearance dated within the 60 days prior to initial employment. VENDOR maintains current TB clearances for all such employees
- C. The VENDOR hereby certifies to the CHARTER SCHOOL Governing Board that it has required and verified that all VENDOR employees whose assignment at the CHARTER SCHOOL requires a teaching or substitute credential or license holds a current, valid credential or license appropriate for the assignment as required by Education Code section 47605(l)

**List below, or attach, the name and other information for each vendor employee for whom VENDOR has successfully completed the requisite fingerprinting and criminal background check, TB risk assessment/clearance, and credential verification (if applicable), in accordance with the provisions above.**

| <b>Name of Employee</b> | <b>Date of Criminal Background Clearance Determination</b> | <b>TB Expiration Date</b> | <b>Credential(s) Type and Expiration Date(s)</b> |
|-------------------------|--|---------------------------|--|
| <i>John Example</i>     | <i>07/23/2020</i>  | <i>07/23/2024</i>         | <i>MSTC 07/01/2020</i>                           |
|                         |  |                           |  |
|                         |  |                           |  |
|                         |  |                           |  |

**CERTIFICATION OF INAPPLICABILITY OF CLEARANCE REQUIREMENTS:**

- D. The VENDOR hereby certifies that the Department of Justice (DOJ) fingerprint and criminal background clearance requirements are NOT applicable to the VENDOR and its employees for the following reason(s) permitted by Education Code section 45125.1 et seq.
  - The VENDOR and its employees will NOT have any interaction with pupils outside of the immediate supervision and control of the pupil's parent or guardian or a school employee. [Ed. Code § 45125.1(a).]
  - The services provided by the VENDOR and its employees are for an

“EMERGENCY OR EXCEPTIONAL SITUATION” ONLY, such as when pupil health or safety is immediately endangered or when emergency repairs are needed to make the school facilities safe and habitable. [Ed. Code § 45125.1(b).]

**By signing below, under penalty of perjury, I certify that the information contained on this certification form and the employee list(s) is accurate and that it may be uttered or published as true. I further attest that VENDOR will maintain, update, and provide the CHARTER SCHOOL with current and complete information along with the employee list, throughout the duration of services provided by VENDOR. The individual signing this form warrants that they are authorized to do so, and further, that they are authorized to make the promises on this form on behalf of the VENDOR.**

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|                                  |              |       |      |
|----------------------------------|--------------|-------|------|
| Authorized Proposer<br>Signature | Printed Name | Title | Date |
|----------------------------------|--------------|-------|------|

**CHARTER SCHOOL CERTIFICATION**

**By signing below, under penalty of perjury, I certify that I have reviewed the information contained on this certification form and the employee list(s). I further attest that CHARTER SCHOOL will ensure VENDOR provides an updated current and complete certification form along with the employee list(s) to CHARTER SCHOOL prior to the provision of services to CHARTER SCHOOL by any new VENDOR employee and/or, as applicable, to continue provision of services to CHARTER SCHOOL in accordance with applicable requirements. The individual signing this form warrants that they are authorized to do so, and further, that they are authorized to make the promises on this form on behalf of the CHARTER SCHOOL.**

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|  |              |       |      |
|--|--------------|-------|------|
| Authorized Charter<br>School Signature | Printed Name | Title | Date |
|--|--------------|-------|------|

**Attachment E**

**Green Dot Instructional Calendar SY2026-2027**

**Green Dot Public Schools California**  
**Instructional Calendar/Calendario Instructivo 2026-2027**



|  |    |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|--|----|----|----|----|----|----|---|--|--|--|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|---|----|---|---|---|----|---|---|---|---|---|---|----|---|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|---|---|---|---|---|----|---|---|--|--|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|---|----|---|---|---|----|---|--|---|---|---|---|----|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|--|--|--|--|
| <p align="center"><b>JULY-JULIO 2026</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr> <tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr> <tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr> <tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr> <tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td></tr> </table>  | S  | M  | T  | W  | TH | F  | S |  |  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    | <p align="center"><b>AUGUST-AGOSTO 2026</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S  | M | T | W | TH | F | S   |   |   |   |   |    |   | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |    | <p align="center"><b>SEPTEMBER-SEPTIEMBRE 2026</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr> <tr><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td></tr> <tr><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td></tr> <tr><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td></tr> <tr><td>27</td><td>28</td><td>29</td><td>30</td><td></td><td></td><td></td></tr> </table>   | S | M | T | W | TH | F | S |  |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |    |    | <p align="center"><b>OCTOBER-OCTUBRE 2026</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td>1</td><td>2</td></tr> <tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr> <tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr> <tr><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td></tr> <tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr> <tr><td>31</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S  | M | T | W | TH | F | S  |   |   |   |   |    | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    | 1  | 2  | 3  | 4  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 5  | 6  | 7  | 8  | 9  | 10 | 11 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 12   | 13 | 14 | 15 | 16 | 17 | 18 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 19   | 20 | 21 | 22 | 23 | 24 | 25 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 26   | 27 | 28 | 29 | 30 | 31 |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   | 31 |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    | 1  | 2  | 3  | 4  | 5  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 6  | 7  | 8  | 9  | 10 | 11 | 12 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 13   | 14 | 15 | 16 | 17 | 18 | 19 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 20   | 21 | 22 | 23 | 24 | 25 | 26 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 27   | 28 | 29 | 30 |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    | 1  | 2  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 3  | 4  | 5  | 6  | 7  | 8  | 9  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 10   | 11 | 12 | 13 | 14 | 15 | 16 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 17   | 18 | 19 | 20 | 21 | 22 | 23 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 24   | 25 | 26 | 27 | 28 | 29 | 30 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 31   |    |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| <p align="center"><b>NOVEMBER-NOVIEMBRE 2026</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S  | M  | T  | W  | TH | F  | S |  |  |  |   |   |   | 1 | 2 | 3 | 4 | 5 | 6 | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30  |    |   |   |   |    |   | <p align="center"><b>DECEMBER-DICIEMBRE 2026</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr> <tr><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td><td>11</td></tr> <tr><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td><td>18</td></tr> <tr><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td><td>25</td></tr> <tr><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td><td></td></tr> </table> | S | M | T | W | TH | F | S |   |   |   | 1 | 2 | 3 | 4 | 5 | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |    | <p align="center"><b>JANUARY-ENERO 2027</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S | M | T | W | TH | F | S |  |  |   |   |   |   | 1 | 2 | 3 | 4 | 5 | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30  | 31 |   |   |   |    |   | <p align="center"><b>FEBRUARY-FEBRERO 2027</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </table> | S | M | T | W | TH | F | S |   |   |   |   |   |   | 1 | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   |    |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    | 1  | 2  | 3  | 4  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 5  | 6  | 7  | 8  | 9  | 10 | 11 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 12   | 13 | 14 | 15 | 16 | 17 | 18 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 19   | 20 | 21 | 22 | 23 | 24 | 25 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 26   | 27 | 28 | 29 | 30 | 31 |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   | 31 |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   |    |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| <p align="center"><b>MARCH-MARZO 2027</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr> </table>      | S  | M  | T  | W  | TH | F  | S |  |  |  |   |   |   | 1 | 2 | 3 | 4 | 5 | 6 | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30  | 31 |   |   |   |    |   | <p align="center"><b>APRIL-ABRIL 2027</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td>1</td><td>2</td><td>3</td></tr> <tr><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr> <tr><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td></tr> <tr><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td></tr> <tr><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td></tr> </table>        | S | M | T | W | TH | F | S |   |   |   |   | 1 | 2 | 3 | 4 | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | <p align="center"><b>MAY-MAYO 2027</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr> </table>      | S | M | T | W | TH | F | S |  |  |   |   |   |   | 1 | 2 | 3 | 4 | 5 | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30  | 31 |   |   |   |    |   | <p align="center"><b>JUNE-JUNIO 2027</b></p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>TH</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td>31</td><td></td><td></td><td></td><td></td><td></td></tr> </table>     | S | M | T | W | TH | F | S |   |   |   |   |   |   | 1 | 2  | 3  | 4  | 5  | 6  | 7  | 8  | 9  | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   | 31 |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    | 1  | 2  | 3  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 4  | 5  | 6  | 7  | 8  | 9  | 10 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 11   | 12 | 13 | 14 | 15 | 16 | 17 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 18   | 19 | 20 | 21 | 22 | 23 | 24 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 25   | 26 | 27 | 28 | 29 | 30 | 31 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   | 31 |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| S  | M  | T  | W  | TH | F  | S  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
|  |    |    |    |    |    | 1  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 2  | 3  | 4  | 5  | 6  | 7  | 8  |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 9  | 10 | 11 | 12 | 13 | 14 | 15 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 16   | 17 | 18 | 19 | 20 | 21 | 22 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 23   | 24 | 25 | 26 | 27 | 28 | 29 |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |
| 30   | 31 |    |    |    |    |    |   |  |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |   |   |   |   |   |    |   |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |   |   |   |   |    |   |   |  |  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |   |    |   |   |   |    |   |  |   |   |   |   |    |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |  |  |  |  |  |

**School Holidays and Important Dates--Feriados Escolares y Fechas Importantes**

| Staff Professional Development/Preparación para Maestros<br>Pupil Free Day/Día Sin Estudiantes |  |
|--|--|
| New Teacher Meeting/Preparación para maestros  | Jul 20, Jul 21, Jul 29, Jul 30, Jul 31   |
| Green Dot Day/Preparación para maestros  | Oct 12, Jan 6, Jan 7, Jan 8, Feb 1   |
| Staff Development Days/Días de desarrollo para maestros  | Aug 3, Aug 4, Aug 5, Aug 6, Aug 7  |
| Holidays/Vacaciones  |  |
| Labor Day/Día de trabajo   | Sep 7  |
| Veteran's Day Holiday/Día de los veteranos   | Nov 11   |
| Fall Break   | Nov 23, Nov 24, Nov 25, Nov 27   |
| Thanksgiving Holiday/Día de acción de gracias  | Nov 26   |
| Winter Break/Vacaciones de invierno  | Dec 21, Dec 22, Dec 23, Dec 24, Dec 25, Dec 28, Dec 29, Dec 30, Dec 31, Jan 5, Jan 4 |
| New Year Observed  | Jan 1  |
| Dr. King's Birthday/Día del Dr. King   | Jan 18   |
| Presidents' Day/ Día de los presidentes  | Feb 15   |
| Spring Vacation/Vacaciones de primavera  | Mar 22, Mar 23, Mar 24, Mar 25, Mar 26, Mar 31, Mar 29, Mar 30, Apr 1, Apr 2         |
| Memorial Day/Día de Conmemoración  | May 31   |
| Juneteenth Holiday (Observed)  | Jun 18   |
| 4th of July (Observed)   | Jul 3  |
| Minimum Days/Día Corto   |  |
| Semester 1 Finals  | Dec 16, Dec 17, Dec 18   |
| Semester 2 Finals  | Jun 11, Jun 10, Jun 9  |
| Important Dates/Fechas Importantes   |  |
| First Day of School  | Aug 10   |
| Q2 Starts  | Oct 19   |
| Q3 Starts  | Jan 11   |
| Q4 Starts  | Apr 5  |
| Last Day of School   | Jun 11   |

**Attachment F**

**Checklist of Required Elements**

| ITEM  | INCLUDED<br>(Y/N) | PAGE | INITIAL<br>S |
|---|-------------------|------|--------------|
| 7.2.1 Executive Summary   |                   |      |              |
| 4. Minimum Qualifications (Pass/Fail Screening)                               |                   |      |              |
| 7.2.2 Program Quality & Curriculum  |                   |      |              |
| 7.2.3 Instructor Qualifications & Staffing Model                              |                   |      |              |
| 7.2.4 Program Design & Student Engagement                                     |                   |      |              |
| 7.2.5 Operational Plan & Reliability  |                   |      |              |
| 7.2.6 Organizational Experience & Capacity                                    |                   |      |              |
| 7.2.7 Account Management & Communication                                      |                   |      |              |
| 7.2.9 Implementation Plan   |                   |      |              |
| 7.2.11 Attachment A (if applicable)   |                   |      |              |
| 7.2.11 Attachment B - Pricing Proposal  |                   |      |              |
| 7.2.11 Attachment C - Contact Information                                     |                   |      |              |
| 7.2.11 Attachment D - Proposer Certification of Criminal Background Clearance |                   |      |              |
| 7.2.11 Insurance Certificates   |                   |      |              |
| 7.2.11 W-9  |                   |      |              |
| 7.2.11 Financial Statements   |                   |      |              |