

# LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: *Ánimo Watts College Preparatory Academy*

CDS Code: 19647330111625

School Year: 2024-25

LEA contact information:

Annette Gonzalez

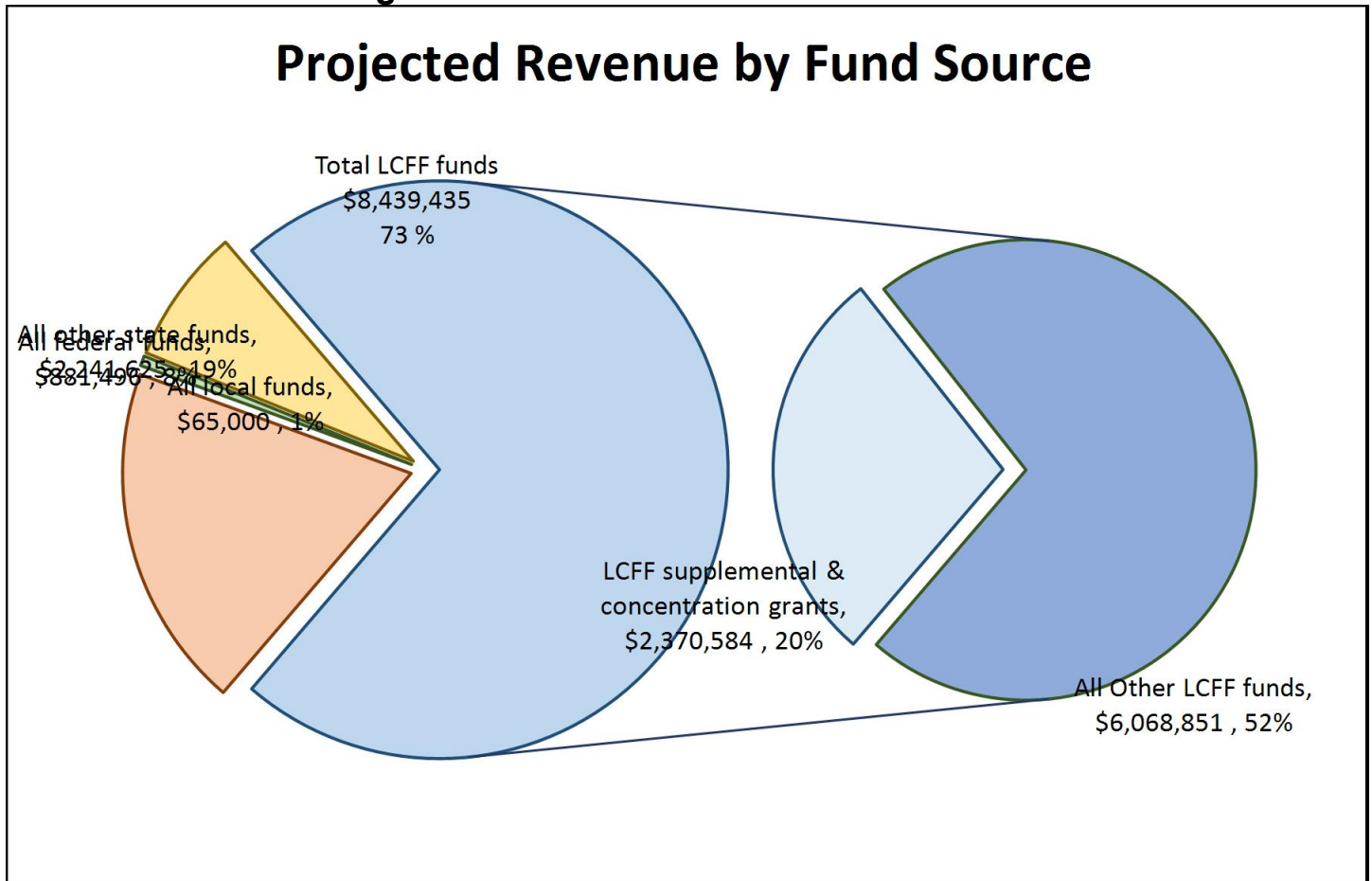
Chief Education Officer

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323-565-1600

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

## Budget Overview for the 2024-25 School Year

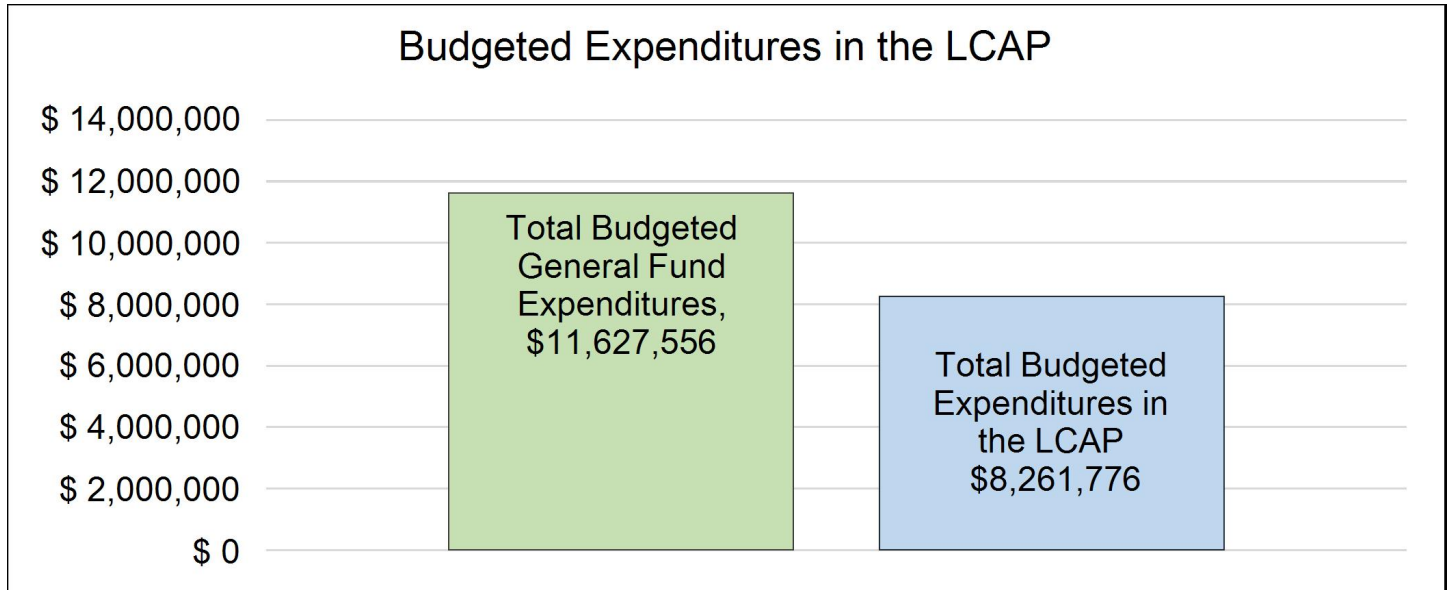


This chart shows the total general purpose revenue *Ánimo Watts College Preparatory Academy* expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for *Ánimo Watts College Preparatory Academy* is \$11,627,556, of which \$8,439,435 is Local Control Funding Formula (LCFF), \$2,241,625 is other state funds, \$65,000 is local funds, and \$881,496 is federal funds. Of the \$8,439,435 in LCFF Funds, \$2,370,584 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much [Ánimo Watts College Preparatory Academy](#) plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: [Ánimo Watts College Preparatory Academy](#) plans to spend \$11,627,556 for the 2024-25 school year. Of that amount, \$8,261,776 is tied to actions/services in the LCAP and \$3,365,780 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

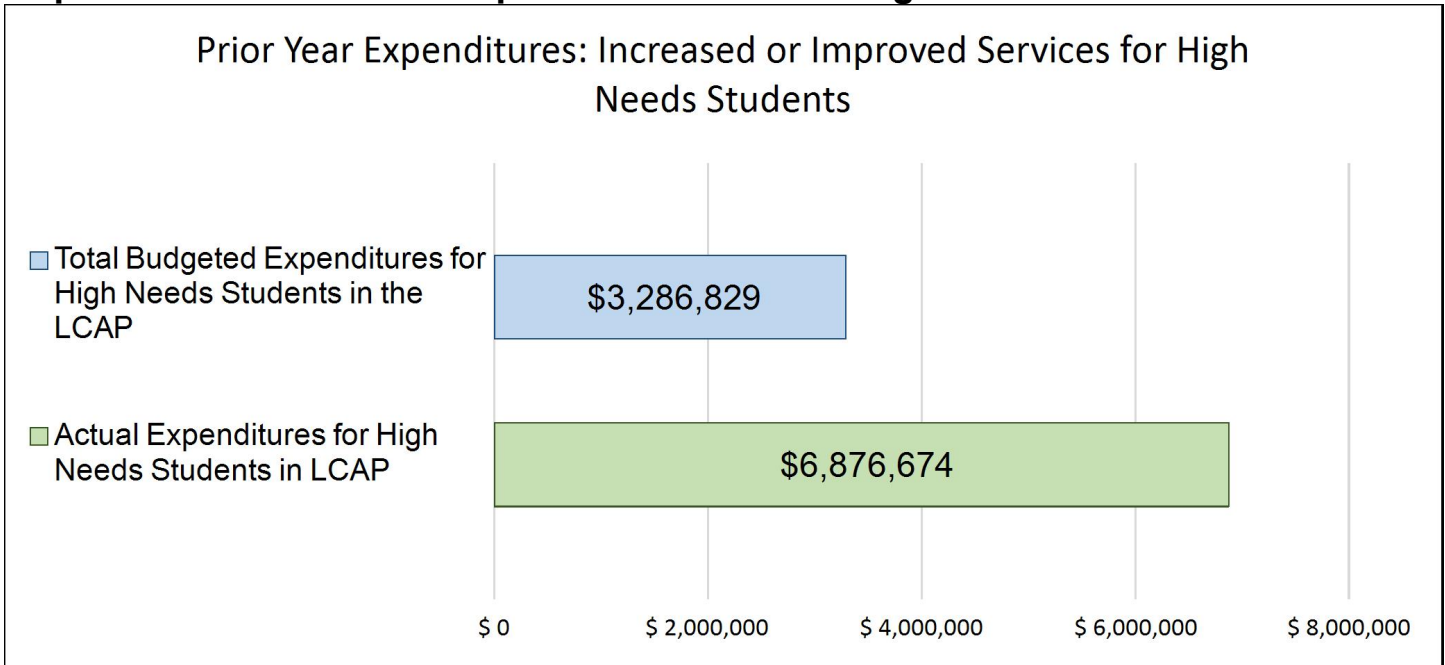
All other funds that are not identified in the Local Control and Accountability Plan are allocated to personnel salaries and benefits and operational expenses such as rent, maintenance costs, debt service, material and supplies, furniture and fixtures, technology, legal services, janitorial services, security services, authorizer fees and other miscellaneous professional services.

## Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, [Ánimo Watts College Preparatory Academy](#) is projecting it will receive \$2,370,584 based on the enrollment of foster youth, English learner, and low-income students. [Ánimo Watts College Preparatory Academy](#) must describe how it intends to increase or improve services for high needs students in the LCAP. [Ánimo Watts College Preparatory Academy](#) plans to spend \$3,576,638 towards meeting this requirement, as described in the LCAP.

# LCFF Budget Overview for Parents

## Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what **Ánimo Watts College Preparatory Academy** budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what **Ánimo Watts College Preparatory Academy** estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, **Ánimo Watts College Preparatory Academy's** LCAP budgeted \$3,286,829 for planned actions to increase or improve services for high needs students. **Ánimo Watts College Preparatory Academy** actually spent \$6,876,674 for actions to increase or improve services for high needs students in 2023-24.

# 2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Ánimo Watts College Preparatory Academy	Annette Gonzalez Chief Education Officer	angonzalez@greendot.org 323-565-1600

# Goals and Actions

## Goal

Goal #	Description
1	Provide Basic Services by: <ul style="list-style-type: none"> <li>Maintaining the appropriate assignment of teachers, appropriately credentialed in the subject areas and for the pupils they are teaching</li> <li>Providing students will have access to and be enrolled in a broad course of study (i.e., science, social science, VAPA, PE for high school students), and have access to standards-aligned instructional materials and the educational program as outlined in the school’s charter petition</li> <li>Maintaining school facilities are maintained in good repair</li> </ul>

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 1A: 100% of teachers will be appropriately credentialed in the subject areas and for the pupils they teach.	100	100	100.0%	100%	100
Goal 1B: Students will have access and be enrolled in a broad course of study (i.e., science, social science, VAPA, PE for high school students), standards-aligned materials, and additional instructional	100	100	100.0%	100%	100

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
materials and to the educational program as outlined in the school’s charter petition.					
Goal 1C: The school will receive an average score of 90% or higher on the facilities survey, indicating that the school is in good or exemplar repair.	99.7	The facilities survey was not collected in 2020-21 due to being in distance learning. Walk through inspections have been performed in the 2021-22 school year.	98.0%	97.86%	Greater than 90%

## Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no material or substantive differences between the planned actions outlined and the implementation of those actions. The actions for each metric were implemented as intended, with the support and collaboration of various Green Dot district teams and personnel, such as human resources, school safety, operations, and the education team.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The original projected budget for the 2023-24 school year underestimated the salary ranges for teachers, school administrative staff, and new hires. The 2023-24 Actual Expenditures were higher than planned as the original budget did not account for a competitive market to retain and attract quality staff. This underestimation led to increased personnel costs in relation to salaries. Thus, resulting in material differences between planned and actual expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Actions were implemented effectively and in collaboration with Green Dot home office departments, including human resources and school operations district personnel. Additionally, course offerings, including the addition of intervention courses, enrichment courses, electives and AP classes, are incorporated into Watt's master schedule in partnership with Green Dot's education team and school site leadership teams, such as counselors and department chairs. Collaboration across departments were driven primarily by systems and processes tailored to the school to ensure the regular implementation, monitoring and adjusting of actions to keep the school in compliance.

As a result, Animo Watts met each metric in goal 1, with 100% of teachers being appropriately credentialed, 100% of students having access to a broad course of study and rigorous standards aligned curriculum, and a 98% score on a GD facilities survey evaluating the conditions of the school. We continue to perfect the implementation of these actions to better support their effectiveness into the future. We anticipate seeing further growth in our metrics in this Goal.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

As we enter the new 2024-25 LCAP 3-year cycle, we have made changes to Metric 1c to mirror the data reported in our Local Indicators.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Goals and Actions

## Goal

Goal #	Description
2	<p>Proficiency for All:</p> <ul style="list-style-type: none"> <li>• Increase the percent of students scoring Met Standard and above on SBAC ELA, SBAC Math and CAST assessments annually or outperform the district average.</li> <li>• Increase percent of EL students who reclassify as Fully English Proficient.</li> <li>• Increase percent of EL students scoring “Level 3” and “Level 4” on the English Language Proficiency Assessments for California (“ELPAC”) annual assessment.</li> <li>• Increase or maintain growth on CORE ELA and Math</li> </ul>

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 2A: Increase the percent of students scoring Met Standard and above on SBAC ELA assessment annually by 3% or outperform the local school district average.	<p>All Students: 47.9%            Low Income: 48.2%            Latinx: 48.6%            African American: Data not available, contains less than 30 students.            English Learners: Data not available, contains less than 30 students.            Students with Disabilities: Data not available, contains less than 30 students.            Foster Youth: Data not available, contains less than 30 students.</p>	<p>All Students: N/A - No Testing            Low Income: N/A - No Testing            Latinx: N/A - No Testing            African American: N/A - No Testing            English Learners: N/A - No Testing            Students with Disabilities: N/A - No Testing            Foster Youth: N/A - No Testing</p>	<p>All Students: 46.5%            Homeless Students: 50.0%            Latinx: 49.6%            Low Income: 46.7%            Students with Disabilities: 6.7%</p>	<p>All Students 57.9%            English Learners &lt;30            African American &lt;30            Latinx Students 58.8%            Low Income 57.7%            Students with Disabilities &lt;30</p>	<p>For all subgroups, increased by 3% annually or greater than the District Average (below)            All Students: 51.7%            Low Income: 49.6%            Latinx: 49.8%            African American: 36.0%            English Learners: 5.1%            Students with Disabilities: 13.5%            Foster Youth: 0.0%</p>



Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 2B: Increase the percent of students scoring Met Standard and above on SBAC Math assessment annually by 3% or outperform the local school district average.	All Students: 9.2% Low Income: 9.7% Latinx: 10.0% African American: Data not available, contains less than 30 students. English Learners: Data not available, contains less than 30 students. Students with Disabilities: Data not available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.	All Students: N/A - No Testing Low Income: N/A - No Testing Latinx: N/A - No Testing African American: N/A - No Testing English Learners: N/A - No Testing Students with Disabilities: N/A - No Testing Foster Youth: N/A - No Testing	All Students: 5.8% All Students: 5.5% Homeless Students: 5.8% Latinx: 5.8% Latinx: 5.8% Low Income: 5.5% Low Income: 5.7% Students with Disabilities: 6.7%	All Students 13.2% English Learners <30 African American <30 Latinx Students 13.7% Low Income 12.6% Students with Disabilities <30	For all subgroups, increased by 3% annually or greater than the District Average (below) All Students: 25.3% Low Income: 23.0% Latinx: 22.0% African American: 12.9% English Learners: 3.9% Students with Disabilities: 4.0% Foster Youth: 0.0%
Goal 2C: Increase number of students scoring Proficient and above on CAST annually by 3% or outperform the local school district average.	For all subgroups, increased by 3% annually or greater than the District Average (below) All Students: 18.5% Low Income: 18.8% Latinx: 18.4% African American: Data not available, contains less than 30 students. English Learners: Data not available,	All Students: N/A - No Testing Low Income: N/A - No Testing Latinx: N/A - No Testing African American: N/A - No Testing English Learners: N/A - No Testing Students with Disabilities: N/A - No Testing	African American: <30 All Students: 21.0% English Learners: 2.9% Homeless Students: <30 Latinx: 22.6% Low Income: 21.2% Students with Disabilities: 3.3%	All Students 24.6% English Learners <30 African American <30 Latinx Students 24.8% Low Income 24.4% Students with Disabilities <30	For all subgroups, increased by 3% annually or greater than the District Average (below) All Students: 20.5% Low Income: 17.9% Latinx: 17.3% African American: 10.9% English Learners: 1.1% Students with Disabilities: 4.2%

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	contains less than 30 students. Students with Disabilities: Data not available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.	Foster Youth: N/A - No Testing			Foster Youth: District rate not available.
2D: Increase percent of EL students who reclassify as Fully English Proficient by 3% or outperform the 2018-19 local school district average.	9.9%	7.40%	15%	20%	Increased 3% from prior year or above the district average (listed below) (15.8%)
2E. Increase the percent of students growing at least one ELPI level or maintaining the highest ELPI level based on ELPAC testing by 2% per year or be at/above 2018-19 local district ELPI rate.	48.5%	ELPI levels were not published this year.	50.0%	51%	Increased 2% from prior year or above the district average (listed below) (45.0%)
Goal 2F: Increase the CORE student growth	All Students: 62 Low Income: 62	All Students: N/A - No Testing	All Students: 42.0% Latinx: 44.0%	All Students 90% Latinx Students 92%	50 or higher for each subgroup

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
percentile in ELA to be at or above the 50th percentile.	Latinx: 64 African American: Data not available, contains less than 30 students. English Learners: Data not available, contains less than 30 students. Students with Disabilities: Data not available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.	Low Income: N/A - No Testing Latinx: N/A - No Testing African American: N/A - No Testing English Learners: N/A - No Testing Students with Disabilities: N/A - No Testing Foster Youth: N/A - No Testing	Low Income: 46.0%	Low Income 90%	
Goal 2G: Increase the CORE student growth percentile in Math to be at or above the 50th percentile.	All Students: 59 Low Income: 59 Latinx: 61 African American: Data not available, contains less than 30 students. English Learners: Data not available, contains less than 30 students. Students with Disabilities: Data not available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.	All Students: N/A - No Testing Low Income: N/A - No Testing Latinx: N/A - No Testing African American: N/A - No Testing English Learners: N/A - No Testing Students with Disabilities: N/A - No Testing Foster Youth: N/A - No Testing	All Students: 51.0% Latinx: 51.0% Low Income: 54.0%	All Students 80% Latinx Students 83% Low Income 81%	50 or higher for each subgroup

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24

## Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Consistent with previous years, expenditures and actions outlined for each metric in goal 2 were implemented as intended. Curriculum resources and training were provided to all staff for core and intervention courses, as well as targeted support provided for working with special populations, such as students with IEPs and emerging bilingual students. The master schedule was designed to ensure equitable access to both AP/enrichment courses, as well as options for credit recovery.

Adhering to the actions led to meeting all metrics in goal 2, for all students, and for special populations where applicable. In some metrics, such as Core SGP, Watts exceeded the stated growth goal by 30% and 40% for math and ELA respectively. There are no substantive differences in the planned and implemented actions as listed in the LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The original projected budget for the 2023-24 school year underestimated the salary ranges for teachers, school administrative staff, and new hires. The 2023-24 Actual Expenditures were higher than planned as the original budget did not account for a competitive market to retain and attract quality staff. This underestimation led to increased personnel costs in relation to salaries. Thus, resulting in material differences between planned and actual expenditures.

As it relates to curriculum expenditures, more funds were spent on enhancing the curriculum through arts and music block grants. Our investment with this grant funding provided an enriched educational experience that is the root of material differences between actual expenditures compared to planned.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Overall, the actions outlined for goal 2 were implemented effectively as evidenced by meeting our growth goal in each metric. In both math and ELA, where the goal was a 3% increase, the proficiency of all students increased by 7% and 12% respectively and saw similar growth for special populations where data was available. Additionally, science proficiency increased by 4% for all students.

By maintaining a focus on instructional practices on consistent curriculum implementation, data driven intervention and support, differentiated coaching and professional development for teachers, and programmatic supports for special populations across content and grade level, Watts was able to make progress, meeting, and in some cases, exceeding targets that were not met in previous years. We continue to perfect the implementation of these actions to better support their effectiveness into the future. We anticipate seeing further growth in our metrics in this Goal.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Entering the new 3-year LCAP cycle that begins with the 2024-25 LCAP, we have focused and refined the language in our actions to reflect the efforts and vision for the next 3 years. Additionally, we have added a new Action specifically addressing our whole-school red indicator Mathematics outcomes on the 2023 CA School Dashboard.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Goals and Actions

## Goal

Goal #	Description
3	<p>Prepared for college, leadership and life</p> <ul style="list-style-type: none"> <li>• Increase the percent of graduates that successfully complete A-G course requirements to greater than previous year or greater than 70%</li> <li>• Increase the percent of students earning passing scores (3 or above) on Advanced Placement (“AP”) exams by 3% per year</li> <li>• Increase progress on California Dashboard College and Career Indicator</li> <li>• Maintain low cohort dropout rates at lower than previous year or less than 8%</li> <li>• Increase graduation rates to 85% or higher</li> </ul>

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 3a: Decrease the cohort dropout rate percent by 3% per year, or to be below 10%	<p>All Students: 6.4%            Low Income: 5.5%            Latinx: 3.0%            African American: Data not available, contains less than 30 students.            English Learners: Data not available, contains less than 30 students.            Students with Disabilities: 11.8%            Foster Youth: Data not available, contains less than 30 students.</p>	<p>All Students: 17.86%            Low Income: 17.86%            Latinx: 17.35%            African American: 21.43%            English Learners: 21.74%            Students with Disabilities: 35.71%            Foster Youth: Data not available, contains less than 30 students.</p>	<p>African American: &lt;30            All Students: 9.0%            English Learners: 13.6%            Foster No Data            Homeless Students: No Data            Latinx: 8.4%            Low Income: 9.2%            Students with Disabilities: &lt;30</p>	<p>African American &lt;30            All Students 4%            Latinx Students 3%            Students with Disabilities &lt;30            English Learners &lt;30            Foster Youth &lt;30            Homeless Students &lt;30            Low Income 4%</p>	<p>For all subgroups, decreased by 3% annually or to be less than 10%</p>

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 3B: Increase cohort graduation rate by 3% per year, or to be at/above 85%.	All Students: 93.6% Low Income: 93.6% Latinx: 94.1% African American: Data not available, contains less than 30 students. English Learners: 100.0% Students with Disabilities: 94.1% Foster Youth: Data not available, contains less than 30 students.	All Students: 81.25% Low Income: 81.25% Latinx: 82.65% African American: 71.43% English Learners: 78.26% Students with Disabilities: 64.29% Foster Youth: Data not available, contains less than 30 students.	African American: <30 All Students: 82.0% English Learners: 77.3% Foster No Data Homeless Students: No Data Latinx: 82.4% Low Income: 81.7% Students with Disabilities: <30	African American <30 All Students 96% Latinx Students 97% Students with Disabilities <30 English Learners <30 Foster Youth <30 Homeless Students <30 Low Income 96%	For all subgroups, increased by 3% annually or greater than 85%
Goal 3C: Increase the percent of graduates who successfully meet UC/CSU course requirements by 3% per year or to be at/above 70%.	All Students: 73.8% Low Income: 73.8% Latinx: 71.6% African American: Data not available, contains less than 30 students. English Learners: Data not available, contains less than 30 students. Students with Disabilities: Data not available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.	All Students: 98.9% Low Income: 98.9% Latinx: 98.8% African American: 100.0% English Learners: 100.0% Students with Disabilities: 100.0% Foster Youth:	African American: <30 All Students: 78.0% English Learners: <30 Homeless Students: <30 Latinx: 80.6% Low Income: 77.6% Students with Disabilities: <30	African American <30 All Students 73% Latinx Students 71% Students with Disabilities <30 English Learners <30 Foster Youth <30 Homeless Students <30 Low Income 72%	For all subgroups, increased by 3% annually or to be at/above 70%.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 3D: Increase the percent of students earning passing scores (3 or above) on Advanced Placement (“AP”) exams by 3% per year or to be at/above 70%.	All Students: 75.0% Low Income: 73.0% Latinx: 76.0% African American: Data not available, contains less than 30 students. English Learners: Data not available, contains less than 30 students. Students with Disabilities: Data not available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.	All Students: 29.4% Low Income: 28.9% Latinx: 30.4% African American: Data not available, contains less than 30 students English Learners: Data not available, contains less than 30 students Students with Disabilities: Data not available, contains less than 30 students Foster Youth: Data not available, contains less than 30 students	African American: <30 All Students: 54.0% English Learners: <30 Foster <30 Homeless Students: <30 Latinx: 53.0% Low Income: 55.0% Students with Disabilities: <30	All Students 44% English Learners <30 Homeless Students <30 African American <30 Latinx Students 45% Low Income 45% Students with Disabilities <30	For all subgroups, increased by 3% annually or to be at/above 70%
Goal 3E: Increase the percent of students considered "prepared" on the College/Career Indicator by 3% per year, or to be at/above 2018-19 local district for student group.	All Students: 48.2% Low Income: 48.2% Latinx: 48.5% African American: Data not available, contains less than 30 students. English Learners: 10.5% Students with Disabilities: 5.9% Foster Youth: Data not available, contains less than 30 students.	The state did not publish CCI levels for the 2020-21 school year.	African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	African American <30 All Students 49% English Learners <30 Foster Youth <30 Latinx Students 51% Homeless Students <30 Low Income 49% Students with Disabilities <30	For all subgroups, increased by 3% annually or greater than the District Average (below) All Students: 40.8% Low Income: 40.5% Latinx: Data not available, contains less than 30 students. African American: 12.6% English Learners: 10.5% Students with Disabilities: Data not



Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
					available, contains less than 30 students. Foster Youth: Data not available, contains less than 30 students.
3F: Percentage of pupils who have successfully completed CTE courses from approved pathways		African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	No data available
3G: Percentage of pupils who have successfully completed both a-g and CTE courses		African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	African American <30 All Students 0% English Learners <30 Foster Youth <30 Latinx Students 0% Homeless Students <30 Low Income 0% Students with Disabilities <30	No data available

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
3H: Pupils prepared for college by the Early Assessment Program (EAP)		African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	African American: No Data All Students: No Data English Learners: No Data Foster No Data Homeless Students: No Data Latinx: No Data Low Income: No Data Students with Disabilities: No Data	All Students 44.9% Low Income 42.6% African American <30 Latinx Students 42.6% English Learners <30 Students with Disabilities <30 Homeless Students <30 Foster Youth <30	No data available

## Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Actions for goal 3 were implemented as intended and described in the LCAP, resulting in the attainment of nearly all metrics listed, where data is available, with the exception of increasing AP pass rates. Watts was able to decrease its cohort dropout rate by 5%, and increase its graduation rate by 12%, exceeding the 3% benchmark in each metric. While Watts did experience a slight dip in A-G rates, the school maintains an overall rate of above 70% for all students and special populations. There were no substantive differences in the planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The original projected budget for the 2023-24 school year underestimated the salary ranges for teachers, school administrative staff, and new hires. The 2023-24 Actual Expenditures were higher than planned as the original budget did not account for a competitive market to retain and attract quality staff. This underestimation led to increased personnel costs in relation to salaries. Thus, resulting in material differences between planned and actual expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

One of the most effective actions implemented towards goal 3 was the support and coaching of the counseling team, and the addition of support personnel to the team. By specializing the school leadership team to allow for more targeted support and coaching of the counseling team, as well as the codification of best practices for master scheduling, transcript analysis, academic consultancy, and other systems of supports.

Some actions that could be improved on are the supports and resources provided to AP teachers, not only around test preparation, but also on high impact teaching practices as well. With the expansion of our advanced placement course offerings over the years, there is also a need to increase collaboration and support across AP teachers, as well as provide differentiated coaching supports aligned specifically to AP and College Board aligned resources and materials. This will ensure that Watts experiences steady increases in AP pass rates over time, as teachers and departments continue to implement proven best practices across all AP courses. We continue to perfect the implementation of these actions to better support their effectiveness into the future. We anticipate seeing further growth in our metrics in this Goal.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Entering the new 3-year LCAP cycle that begins with the 2024-25 LCAP, we have focused and refined the language in our actions to reflect the efforts and vision for the next 3 years.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Goals and Actions

## Goal

Goal #	Description
4	Focus on school culture: <ul style="list-style-type: none"> <li>School will maintain a high Average Daily Attendance (“ADA”) rate greater than 90%</li> <li>School will decrease student chronic absenteeism rate by 3% per year or to a rate at or below 10%</li> <li>School will decrease suspension rate by 3% per year or to a rate at or below 5%</li> <li>School will maintain an expulsion rate of 0.5% or less</li> </ul>

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 4A: School will maintain a high Average Daily Attendance (“ADA”) rate at 90%	All Students: 96.1% Low Income: 96.2% Latinx: 96.2% African American: 94.4% English Learners: 96.2% Students with Disabilities: 95.2% Foster Youth: 95.5%	All Students: 91.5% Low Income: 91.3% Latinx: 92.0% African American: 87.5% English Learners: 87.2% Students with Disabilities: 87.0% Foster Youth: 99.7%	African American: 82.9% All Students: 84.3% English Learners: 80.8% Homeless Students: 87.8% Latinx: 85.0% Low Income: 84.2% Students with Disabilities: 78.3%	All Students 90.7% English Learners 91.1% Foster Youth <30 91.9% Homeless Students 89.3% African American 90.8% Latinx Students 90.6% Low Income 89.5% Students with Disabilities 89.5%	90% or higher ADA for each subgroup
Goal 4B: School will decrease student chronic absenteeism rate by 3% per year or to a rate at or below 10%.	All Students: 9.1% Low Income: 9.3% Latinx: 8.7% African American: 13.0%	All Students: 21.1% Low Income: 21.2% Latinx: 19.0% African American: 35.4%	African American: 60.4% All Students: 42.7% English Learners: 49.5%	All Students 28.0% English Learners 33.8% Homeless Students 29.2%	For all subgroups, less than 10% or decreased by 3% annually

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	English Learners: 9.1% Students with Disabilities: 10.0% Foster Youth: Data not available, contains less than 30 students.	English Learners: 34.1% Students with Disabilities: 28.1% Foster Youth:	Homeless Students: 33.3% Latinx: 40.6% Low Income: 42.7% Students with Disabilities: 51.3%	African American 37.2% Latinx Students 27.2% Low Income 28.4% Students with Disabilities 37.8%	
Goal 4C: School will decrease suspension rate by 3% per year or to a rate at or below 5%.	All Students: 3.6% Low Income: 3.6% Latinx: 1.9% African American: 19.3% English Learners: 2.6% Students with Disabilities: 7.0% Foster Youth: Data not available, contains less than 30 students.	All Students: 0.0% Low Income: 0.0% Latinx: 0.0% African American: 0.0% English Learners: 0.0% Students with Disabilities: 0.0% Foster Youth: 0.0%	African American: 5.6% All Students: 0.8% English Learners: 1.0% Homeless Students: 0.0% Latinx: 0.4% Low Income: 0.9% Students with Disabilities: 5.0%	All Students 0.7% English Learners 1.5% Homeless Students <30 African American 2.3% Latinx Students 0.6% Low Income 0.5% Students with Disabilities 2.4%	For all subgroups, less than 5% or decreased by 3% annually
Goal 4D: School will maintain a low annual expulsion rate at 0.5% or less.	All Students: 0.7% Low Income: 0.5% Latinx: 0.4% African American: 3.5% English Learners: 1.3% Students with Disabilities: 1.4% Foster Youth: Data not available, contains less than 30 students.	All Students: 0.0% Low Income: 0.0% Latinx: 0.0% African American: 0.0% English Learners: 0.0% Students with Disabilities: 0.0% Foster Youth: 0.0%	African American: 1.9% All Students: 0.3% English Learners: 0.0% Homeless Students: 0.0% Latinx: 0.2% Low Income: 0.3% Students with Disabilities: 1.3%	All Students 0.2% English Learners 0.0% Homeless Students <30 African American 2.3% Latinx Students 0.0% Low Income 0.0% Students with Disabilities 0.0%	For all subgroups, less than 0.5%

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24

## Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Animo Watts was able to meet the majority of metrics on goal 4, including maintaining an average daily attendance of 90% for all students, decreasing chronic absenteeism for all students and subgroups by at least 3% and maintaining a low suspension and expulsion rate. Where Watts was not able to meet its target was ADA for Black students and students with disabilities, both of which had an average rate of 89%, 1% below the target. Additionally, Watts was not able to maintain an expulsion rate of below .5% for Black students.

Working towards this goal was carried out primarily through the school's multi-tiered system of supports, as outlined in the LCAP, rooted in restorative practices at each tier, as well as data driven interventions and progress monitoring for students demonstrating additional needs. As evidenced by the data, the school encountered some challenges with consistently implementing interventions for our special populations and families experiencing disproportionately compounded needs. There were no substantive differences in the planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Average Daily Attendance (ADA) has not recovered from pre-pandemic levels and it was necessary for use to increase spending on staffing and services to address the supports that students need to encourage regular attendance. Difficulty in increasing ADA and the related need for additional resources incurred material differences in planned and actual expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Overall, Watts' multi-tiered systems of supports are strong, and continue to strengthen from year to year as capacity is built within team members, and as systems are refined year to year based on data analysis and feedback from stakeholders. The streamlining of tier 1 systems such as the SART process and restorative practice matrix as well as the addition of personnel to support with tier 2 interventions, such as our attendance case manager and student support specialist have contributed greatly towards the school's progress.

Where the systems of supports can be refined and strengthened further is by adding more responses and supports that are culturally responsive, dynamic, and can be tailored to meet highly individualized needs for students of special populations who are not consistently responding to given interventions, or to families who need more tools for engaging with and remaining connected to the resources offered by the school. This will ensure that desired outcomes are met not just for the general population, but for subgroups as well. We continue to perfect the implementation of these actions to better support their effectiveness into the future. We anticipate seeing further growth in our metrics in this Goal.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Entering the new 3-year LCAP cycle that begins with the 2024-25 LCAP, we have focused and refined the language in our actions to reflect the efforts and vision for the next 3 years. We have updated the metric description for Metric 4d to better align with similar metrics in this goal.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

# Goals and Actions

## Goal

Goal #	Description
5	Parent, Student and Community Engagement: <ul style="list-style-type: none"> <li>School will have at least 4 School Advisory Council (“SAC”) meetings.</li> <li>The school will host at least 2 District English Learner School Advisory Council (“DELAC”) meetings.</li> <li>Students, families and the school community will feel a sense of connectedness.</li> </ul>

## Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 5A: The school will host at least 4 SAC Meetings each school year	4 or more SAC meetings were held	At least 4 SACs were held	Met Target	Met Target	At least 4 SACs are held
Goal 5B: The school will host at least 2 DELAC meetings each school year	2 or more DELAC meetings were held	At least 2 DELACs were held	Met Target	Met Target	At least 2 DELACs are held
Goal 5C: At least 80% of parents would recommend the school to a friend per annual parent survey	97.4% of parents recommend the school to a friend	Parent survey data is not available for the 2020-21 school year due to the challenges of distance learning, but will be available for the 2021-22 school year.	97.3%	89.0%	At least 80% of families will recommend the school to a friend based on an internal survey



Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Goal 5D: At least 80% of staff will report feeling successful based on an internal survey	86.0% of teachers report feeling successful	86%	82.0%	71.0%	At least 80% of staff will report feeling successful based on an internal survey
Goal 5E: 30% of parents/guardians participate in two or more events a year or increase by 3% from prior year		10%	2.5%	3.6%	At least 30% of parents/guardians participate in two or more events a year or increase by 3% from prior year

## Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Most actions outlined in the LCAP were implemented as intended, specifically as it relates to communication with families, including the administration of surveys, the hosting of annual events, and the use of social media and Parent Square to share news and school related updates with families. Additionally, the school works closely with UPAS to offer events and resources to families. As a result, targets were met for the number of SAC and DELAC meetings held, as well as families reporting that they would recommend Animo Watts to a friend, which 89% of parents responded positively to.

One substantive difference in how actions were implemented is that Watts did not fill the parent coordinator position, leading to inconsistencies in the offering of workshops and other ways to engage parents. While other team members did implement some of the related actions, the lack of a full time coordinator was a challenge.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The original projected budget for the 2023-24 school year underestimated the salary ranges for teachers, school administrative staff, and new hires. The 2023-24 Actual Expenditures were higher than planned as the original budget did not account for a competitive market to retain

and attract quality staff. This underestimation led to increased personnel costs in relation to salaries. Thus, resulting in material differences between planned and actual expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Overall, the actions implemented consistently were effective at creating opportunities for parents and community members to engage with the school. Specifically, analyzing survey data and collecting informal feedback from parents has yielded positive results, as parents and partners informally report higher rates of satisfaction when the school implements the feedback received.

Where targets were not met, such as 30% of parents participating in 2 or more events, was more so due to the staffing, rather than the actions themselves. Moving forward, building the capacity of staff, as well as retaining current team members, will be an area of focus to ensure that actions are implemented as designed.

Additionally, Watts did not meet its target for the percent of staff members feeling successful in their role, falling 9% short of the 80% benchmark. While 71% still reflects the majority of staff, Watts will continue to implement systems and procedures that allow for staff voice to be included in planning and decision making. We continue to perfect the implementation of these actions to better support their effectiveness into the future. We anticipate seeing further growth in our metrics in this Goal.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Entering the new 3-year LCAP cycle that begins with the 2024-25 LCAP, we have focused and refined the language in our actions to reflect the efforts and vision for the next 3 years. After reflection on this goal purpose and orientation for the next 3-year cycle, we have removed Metric 5d.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [lcff@cde.ca.gov](mailto:lcff@cde.ca.gov).

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

## Goals and Actions

### Goal(s)

#### Description:

Copy and paste verbatim from the 2023–24 LCAP.

#### Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

#### Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

#### Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

#### Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

## Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
  - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
    - The reasons for the ineffectiveness, and
    - How changes to the action will result in a new or strengthened approach.

California Department of Education  
November 2023

# Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Ánimo Watts College Preparatory Academy	Annette Gonzalez Chief Education Officer	angonzalez@greendot.org 323-565-1600

## Plan Summary [2024-25]

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Ánimo Watts, founded in the fall of 2007, is in its 16th year of operation and is one of 18 schools governed by Green Dot Public Schools California. The mission of Green Dot is to change the landscape of public education in Los Angeles so that every child can receive a quality education that prepares them for college, leadership, and life. Ánimo Watts is located in an unincorporated area of Los Angeles County, specifically in South Los Angeles, and serves the students of Willowbrook, Watts, and Compton. The Los Angeles Unified School District (LAUSD) is the “Home District” for many of Ánimo Watts’ students. Compton Unified School District (CUSD) is another adjacent district that is the “Home District” to many of Ánimo Watts’ students. Ánimo Watts serves 522 students in grades 9 through 12. Ánimo Watts’ student population is 89.5% Latino and 9.4% African-American, Ánimo Watts’ student population is representative of the local community. In the current school year, 12.8% of Ánimo Watts students are designated as English Learners and 17% receive special education services. Currently, 92.3% of Ánimo Watts’ students are economically disadvantaged and receive free or reduced lunch based on federal guidelines.

### Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

According to 2023 dashboard data, Animo Watts maintains a status of high or very high for all students and statistically significant subgroups where applicable in suspension rates, graduation rates, and ELA performance. Notably, Animo Watts outperformed the state in these indicators as well, with a suspension rate of 0.7% for all students, compared to the state’s 3.5%, a 96.3% graduation rate, compared to the state’s 86.4%, and an average DFS of 6.6 in ELA compared to the state’s -13.6 for all students. Additionally, ELPI performance, as well as College and Career Indicator status for all students, Latinx students, and SED students are medium, indicating improvement from previous years.

Areas that need significant improvement according to dashboard data are math performance, which has a status of “very low” for all students, Latinx student and socio-economically disadvantaged students, as well as college and career readiness for students with disabilities, which all have a status of “very low.” In addition, emerging bilingual students (ELs) have a status of low in CCI, indicating further

support needed in that area as well.

In order to address this data, Animo Watts will continue to increase its capacity for implementing a multi-tiered system of supports, where data driven interventions are implemented with fidelity, and where programmatic and personnel based resources are allocated based on identified needs and targeted or intensified supports. The root cause for Math SBAC performance for all students and numerically significant student groups, as with previous years, we believe continues to stem from the 1-2 year instructional loss caused by the COVID-19 pandemic. However, Animo Watts' DFS point drop over time has been less than the State average. Comparing the 2019 and 2022 SBAC testing years for all students, the state had a DFS loss of -18.2 and Animo Watts had a DFS loss of -1.9. This can be seen in our Latinx and SED populations for the same period as well. For the Latinx population, the State DFS loss was -21.2 and Animo Watts' DFS loss was -1.6. For the SED population, the State DFS loss was -20.3 and Animo Watts' DFS loss was -1.9. This trend in the data implies that Animo Watts' work during the pandemic and upon students returning to school may have prevented a greater loss than what was experienced by the state.

This year, to improve Animo Watts overall math performance, we have made the following additions and improvements:

- Instructional adjustments with math teachers that support high quality instruction. This year, we have prioritized targeted coaching for teachers, including providing clear areas of development that include action steps, and emphasizing standard aligned curriculum implementation.
- Increased collaboration with the math curriculum coach. This year, we have implemented bi-weekly department walkthroughs in order to inform the next steps for the math department chair, curriculum coach, and administrator. This collaboration allows us to schedule more regular observations, provide consistent and aligned feedback, and targeted support.
- Adding a Project Lead the Way (PLTW) Computer Science Course. Previously, entering 9th graders that met grade level standards were placed in Algebra 1 and Geometry their freshman year. This resulted in being in mixed grade classes (e.g., taking Algebra 2 their sophomore year with 11th and 12th grade students) by their sophomore year. Research by Dr. Jo Boaler, a Stanford University scholar in mathematical mindset and education, has shown that maintaining students' math courses with their grade-level peers is associated with significant improvements in achievement data. To prevent the creation of mixed grade classes, Animo Watts made Geometry a sophomore math course and replaced it with PLTW Computer Science Course. This change has ensured that sophomore students are taking Geometry as a cohort their sophomore year. Moreover, the PLTW Computer Science course ensures that students are practicing and implementing math logical reasoning skills in a setting that will also introduce and prepare them for careers in computer science.
- Co-Teaching in Math Courses. This year we have created two co-teaching courses in algebra 1 and 2. By having two pairs of educators in the classroom it allows us to target our highest need students and provide teachers time to collaborate. Part of their collaboration is for both teachers to have a common preparatory period. This period is dedicated to continuing their work from the quarterly planning day, which is a day provided for teachers each quarter to plan their units and review student data with a coach.

We expect that these improved systems will positively impact student learning and outcomes.

# Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

“Not Applicable.”

# Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

## ***Schools Identified***

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Not applicable

## ***Support for Identified Schools***

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Not applicable

## ***Monitoring and Evaluating Effectiveness***

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Not applicable



# Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Teachers	During the 2023-2024 school year, the school used several outreach strategies to engage with educational partners, specifically our teachers, on the development of the LCAP. Our Teachers are key educational partners of our LCAP development process. They are active members in our School Advisory Council ("SAC"). The School Advisory Council ("SAC"), which meets on the last Thursday of every month, has reviewed the LCAP goals, outcomes data, and expenditures data at multiple points throughout the year. The SAC, which is comprised of administrators, teachers, classified staff members, parents and students, had the opportunity to provide specific feedback on the various elements of the LCAP and identify areas of success and challenge to focus on in the coming year. Teachers in our SAC reviewed and approved our LCAP at the final meeting of the school year.
Principals	The Principal leads and is a permanent member of our School Advisory Council ("SAC"). As mentioned in the Teacher row above, it is composed of a diverse set of educational partners who review, provide feedback/input, and approve our LCAPs. Our Principal leads these meetings where LCAP data and outcomes are discussed, and records this feedback for use during the development of the LCAP. Coffee with Principal is also a space led by our Principal where they facilitate discussion between parents and school community members on our LCAP data and progress.
Administrators	Administrators provide feedback and input during our LCAP development process as they are part of the SAC. They are in all



Educational Partner(s)	Process for Engagement
	meetings throughout the school year where the review, provide feedback/input, and approve the LCAP. EL administrators are part of the DELAC where they work with parents of English Learners on feedback on efforts to support ELs, and they also review and provide feedback on the LCAP in the Spring. Lead professional development with Teachers where data is shared on our current progress and efforts in relation to LCAP data outcomes.
Other School Personnel	During the school year, the school uses several outreach strategies to engage with educational partners on the LCAP. The School Advisory Council (“SAC”) has reviewed goals, outcomes data, and expenditures data at multiple points throughout the year. The SAC is composed of the principal, administrators, teachers, School Operations Manager, classified staff members, parents and students. Classified Staff members, leadership team members, and other are members of the SAC and have the opportunity to provide specific feedback on the various elements and identify areas of success and challenge to focus on in the coming year.
Parents	Parents are key members of our SAC, and as mentioned above, we meet monthly to keep track of school outcome progress and our LCAP goals. This educational partner is key in understanding how to improve student outcomes for our students. Additionally, Emergent biligual parents are key members of DELAC, who also reviews and approves the LCAP through feedback and input. Our principal also provides spaces to engage parents more thoughtfully through our Coffee with Principal. This feedback is then used during the development process of the LCAP.
Students	Our students are also key members of our SAC where they are given the opportunity to provide feedback and input on their own and peers' outcome data. They also participate in the review, update, feedback, and approval process of the LCAP. They also review their outcome data in advisory classes. These input streams from our students provides the feedback and reflections needed during our LCAP development process.
SELPA	Our SELPA is provided our LCAPs early in our process for review and feedback to ensure that we are providing the proper support, documentation, and explanation of the supports we provide our Students with Disabilities.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Broadly, stakeholders report feeling satisfied with the school's offerings, including programs, services, supports for special populations, and communication. Survey results and informal feedback through SAC, DELAC, and Monthly Coffee with the Principal meetings indicate that stakeholders believe our LCAP goals and metrics are aligned with their interests and priorities.

Specifically, stakeholders request additional support with attendance/reducing chronic absenteeism, additional tutoring support, and additional opportunities and resources for college and career readiness, which are aligned to our LCAP goals 2,3 and 4.

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
1	<p>Provide Basic Services by:</p> <ul style="list-style-type: none"> <li>Maintaining the appropriate assignment of teachers, appropriately credentialed in the subject areas and for the pupils they are teaching</li> <li>Providing students will have access to and be enrolled in a broad course of study (i.e., science, social science, VAPA, PE for high school students), and have access to standards-aligned instructional materials and the educational program as outlined in the school’s charter petition</li> <li>Maintaining school facilities are maintained in good repair</li> </ul>	Broad Goal

State Priorities addressed by this goal.

<p>Priority 1: Basic (Conditions of Learning)          Priority 7: Course Access (Conditions of Learning)          Priority 8: Other Pupil Outcomes (Pupil Outcomes)</p>
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An explanation of why the LEA has developed this goal.

<p>To provide and maintain Basic Services for students and schools.          To ensure students have access to a broad course of study and pupil outcomes are measured in applicable subject areas.</p>
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## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	1a Credentialed Teachers: 100% of teachers will be appropriately credentialed in the subject areas and for the pupils they are teaching	All: 100% Source: Internal Data (2023-24)			100%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.2	1b Broad Course of Study: 100% of students will have access to a broad course of study, standards-aligned materials and additional instructional materials and to the educational program as outlined in the school's charter petition	All: 100% Source: Internal Data (2023-24)			100%	
1.3	1c Facilities: School facilities are in good or exemplar repair as measured by the Facility Inspection Tool (FIT)	All: 97.86% Source: Facility Inspection Tool (2022-23)			90%	

## Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

# Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Teacher Credentialing:	<p>Human Resources:</p> <ul style="list-style-type: none"> <li>The principal reviews teacher, counselor and administrator credentials during the master scheduling process and throughout the year to ensure all credentials are properly maintained. The principal collaborates with the Green Dot Human Resources Team to for mid- year hires and/or course changes for teachers throughout the year.</li> <li>Green Dot implemented a system to maintain the employee lifecycle process (HRIS)</li> </ul>	\$125,400.90	No
1.2	1.2 Academic - Curriculum Design:	<ul style="list-style-type: none"> <li>Grade level - standards aligned curriculum has been adopted district-wide for grades 9-12 in English and Math.</li> <li>All students have access to published standards-aligned curricular materials. Additional curricular resources may be available online and includes sample unit plans, lesson plans and summative assessments</li> <li>Professional Development is provided to all teachers and administrators on the effective use of aligned curricular materials.</li> <li>Textbooks and classroom materials are tracked using an online system to ensure access for all students</li> <li>Students have access to technology and electronic materials which support student-aligned curriculum</li> </ul>	\$775,495.73	Yes
1.3	Academic - Master Scheduling & Staffing:	<ul style="list-style-type: none"> <li>Administrators utilize data to assess student course progress and place students in appropriate classes for the upcoming year</li> <li>The master schedule reflects an emphasis on high school ready and A- G courses that are supported with Common Core and Next Generation Science Standard curriculum and provides appropriate interventions for ELA and Math</li> </ul>	\$527,999.70	Yes

Action #	Title	Description	Total Funds	Contributing
		<ul style="list-style-type: none"> <li>• Advisory provides a venue for students to receive one-on-one academic consulting, social - emotional learning, and additional support for core classes</li> <li>• The school will be appropriately staffed to implement the school master schedule, including elective courses.</li> </ul>		
1.4	Facility Inspections:	<ul style="list-style-type: none"> <li>• Regular facility inspections and audits will be conducted by Green Dot Operations and Facilities staff</li> <li>• School maintenance and repairs will be provided by Green Dot Operations staff and external vendors</li> <li>• Actions/services include expenses such as rent, building maintenance and supplies as the charter school must lease or purchase facilities</li> <li>• School buildings will be supplied with sufficient furniture, utilities, and developments in order to support a safe and effective learning environment, including upgrades to infrastructure which support student use of educational technology</li> </ul>	\$1,105,130.78	

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
2	<p>Proficiency for All:</p> <ul style="list-style-type: none"> <li>• Increase the percent of students scoring Met Standard and above on SBAC ELA, SBAC Math and CAST assessments annually or outperform the district average.</li> <li>• Increase percent of EL students who reclassify as Fully English Proficient.</li> <li>• Increase percent of EL students scoring “Level 3” and “Level 4” on the English Language Proficiency. Assessments for California (“ELPAC”) annual assessment.</li> <li>• Increase or maintain growth on CORE ELA and Math</li> </ul> <p>"&lt;30" Explanation: Federal and state regulations safeguard student privacy by stipulating that data cannot be reported for any student group comprising fewer than 30 students. Educational Partners are encouraged to communicate with their student’s teacher or school administrators for insights into student group performance.</p>	Broad Goal

**State Priorities addressed by this goal.**

<p>Priority 2: State Standards (Conditions of Learning)          Priority 4: Pupil Achievement (Pupil Outcomes)</p>
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**An explanation of why the LEA has developed this goal.**

<p>To increase the percent of students who score Met Standard and above on the SBAC and CAST assessments.          To increase the percent of English Learners who achieve full English language proficiency.          To increase the percent of English Learners who make progress towards English proficiency.          To increase student growth percentile on the CORE assessment.</p>
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## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	2a SBAC ELA: Increase percentage of students scoring Proficient and	All Students: 57.89% Low Income: 57.66% African American: <30			All Students: 66.89%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	above on SBAC ELA assessment by 3% per year or to be at/above 2022-23 local district rate for student group.	Latinx: 59% English Learners: <30 Long Term EL: <30 Students with Disabilities: <30 Homeless: No Data Foster Youth: No Data  Source: CAASPP (2022-23)			Low Income: 66.66% Latinx: 67.82%	
2.2	2b SBAC Math: Increase percentage of students scoring Proficient and above on SBAC Math assessment by 3% per year or to be at/above 2022-23 local district rate for student group.	All Students: 13.16% Low Income: 12.61% African American: <30 Latinx: 14% English Learners: <30 Long Term EL: <30 Students with Disabilities: <30 Homeless: No Data Foster Youth: No Data  Source: CAASPP (2022-23)			All Students: 22.16% Low Income: 21.61% Latinx: 22.73%	
2.3	2c CAST (Science): Increase percentage of students scoring Proficient and above on CAST (Science) assessment by 3% per year or to be at/above 2022-23 local district rate for student group.	All Students: 24.59% Low Income: 24.37% African American: <30 Latinx: 25% English Learners: <30 Long Term EL: <30 Students with Disabilities: <30 Homeless: No Data Foster Youth: No Data			All Students: 33.59% Low Income: 33.37% Latinx: 33.77%	



Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Source: CAASPP (2022-23)				
2.4	2d EL Reclassification: Increase percent of EL students who reclassify as Fully English Proficient (RFEP rate) by 3% per year or to be at/above 2020-21 local district rate.	All Students: 20% Source: Internal Data (2022-23)			All Students: 29.00%	
2.5	2e ELPI Levels: Increase the percent of students growing at least one ELPI level or maintaining the highest ELPI level based on ELPAC testing by 3% per year or be at/above 2022-23 local district ELPI rate.	All Students: 51% Source: CA School Dashboard (2022-23)			All Students: 60.00%	
2.6	2f CORE SGP ELA: Increase the CORE student growth percentile (SGP) in ELA to be at or above 50%	All Students: 90% Low Income: 90% African American: No Data Latinx: 92% English Learners: No Data Long Term EL: No Data Students with Disabilities: No Data Homeless: No Data Foster Youth: No Data  Source: CORE (2022-23)			All Students: 50% Low Income: 50% African American: 50% Latinx: 50% Students with Disabilities: 50% Foster Youth: N/A	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.7	2g CORE SGP Math: Increase the CORE student growth percentile (SGP) in Math to be at or above 50%	All Students: 80% Low Income: 81% African American: No Data Latinx: 83% English Learners: No Data Long Term EL: No Data Students with Disabilities: No Data Homeless: No Data Foster Youth: No Data  Source: CORE (2022-23)			All Students: 50% Low Income: 50% African American: 50% Latinx: 50% English Learner: 50% Students with Disabilities: 50% Foster Youth: N/A	

## Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

## Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Curriculum, Resources and Materials to Support Student Subgroups:	<p>Curriculum, Resources and Materials to Support Student Subgroups:</p> <ul style="list-style-type: none"> <li>• ELA and Math intervention courses are offered at the 9th – 12th grade levels to ensure students below grade level have tiered support</li> <li>• Math teachers use Illustrative Mathematics for the core curriculum and Ready Common Core or i-Ready Classroom for their intervention curriculum.</li> <li>• Green Dot ELA teachers use MyPerspectives for the core curriculum and Read180, System44, and English 3D for their intervention curriculum</li> <li>• Professional development</li> </ul>	\$689,680.02	Yes
2.2	Support for EL Students:	<ul style="list-style-type: none"> <li>• Appropriate Designated ELD courses are offered based on student needs</li> <li>• Green Dot ELD Handbook with instructional strategies and supports for ELs is available online and hard copy for all teachers and administrators</li> <li>• Each school site has an Administrator over ELs, who coordinates ELPAC testing, co-facilitates ELD professional development, supports with EL and reclassification progress monitoring, co-facilitates DELAC and other parent engagement meetings and meets with teachers and teacher leaders to determine EL SBAC and CAST accommodations as well as review EL student data when ELs are eligible for reclassification to ensure accurate reclassification.</li> <li>• EL Leads on each campus support their school site with ELD professional development, EL and reclassification progress monitoring and DELAC/parent engagement. All teachers are</li> </ul>	\$301,098.46	Yes

Action #	Title	Description	Total Funds	Contributing
		<p>trained in how to develop a language objective and support the language needs of students in an integrated classroom setting.</p> <ul style="list-style-type: none"> <li>• Student performance in ELA classes, D/F Data, attendance, Lexile growth and ELPAC data are monitored to ensure EL progress and appropriate programming.</li> </ul> <p>The school analyzes data on a regular basis to support the Emerging Bilinguals in growth in language development. Data analysis supports the school matrix providing students with designated supports as needed while all courses focus on integrated instruction. Teachers are provided with professional development throughout the year including language objectives for daily lessons.</p> <p>The schools leverages the Ellevation platform to progress monitor Emerging Bilingual students and provide teachers with strategies for instruction. Practice tests are available for students to prepare for the English Language Language Proficiency Assessment (ELPAC). An Emerging Bilingual Lead (EB Lead) is a teacher leader on campus who collaborates with the Emerging Bilingual Coordinator on how to best support students based on data.</p> <p>In addition, to targeted language support a may also be enrolled in a Literacy Intervention course to support their reading needs where support in language acquisition may also be provided.</p> <p>The English Language Arts courses support the Emerging Bilingual students on campus as the ELA department collaborates frequently to support the success of this student group. The school has adopted My Perspectives, a standards aligned curriculum, for Grades 6 through 12 English Language Arts courses. Professional Development is provided annually before the start of the school year to review curriculum, assessments, and recommended pacing plans in all grade levels. In addition to this professional development, the school is assigned a Literacy Curriculum Specialist, who provides targeted coaching and support to English Language Arts teachers on campus. The Curriculum Specialist meets monthly with the designated administrator over ELA to ensure alignment in supports for teachers and may also attend weekly school site professional development or ELA department meetings as needed.</p>		

Action #	Title	Description	Total Funds	Contributing
		<p>Common assessments from the curriculum are used to progress monitor student growth on standards and a common data analysis protocol is used to identify targeted standards for re-teaching.</p> <p>A universal screener assessment is given three times per year to provide additional data on student growth. The Reading Inventory (RI) assessment is a nationally normed diagnostic that is used in the Fall, Winter and Spring for all grade levels. Student data is analyzed after each assessment to assess the progress of this student subgroup and identify opportunities for additional support.</p>		
2.3	Special Education:	<p>Students with Disabilities:</p> <ul style="list-style-type: none"> <li>• Students that have an Individualized Education Plan will receive educational services in the Least Restrictive environment.</li> <li>• In collaboration with the SELPA and the special education team, the LEA has created a special education service delivery model that embraces the inclusion of all students in the least restrictive environment, regardless of their disability, by implementing special ed. services through a blended model.</li> <li>• The leadership team works with Administrators , teachers, office staff, school psychologist, counselors, special ed. Aides, nurses, speech pathologist, adaptive PE providers, transition support staff, program specialist etc. to ensure that our program integrates supports for the needs of students with disabilities.</li> <li>• The master schedule is carefully reviewed and reflects the needs of the special education population and class offerings, and program models (i.e., co-teaching, collaborative practices, specialized instruction, pull-out, and direct one-to-one instruction</li> <li>• The LEA has a Special Education Program Administrator and an Administrator over Special Education who work together on program development, compliance, coaching of teachers, and inclusion of all students. The support model includes bi-weekly meetings with the administrator over special education, progress monitoring tools for compliance and the review of growth data on a quarterly basis. The growth data analysis targets ELA</li> </ul>	\$1,214,763.36	No

Action #	Title	Description	Total Funds	Contributing
		<p>achievement and Math achievement for students receiving special education services.</p> <ul style="list-style-type: none"> <li>• Additionally, the team analyzes discipline data to ensure that students with disabilities are receiving appropriate support in the area of social emotional supports.</li> <li>• Special education teachers are part of the school grade-level teams so that they can increase their collaboration with their general ed. colleagues.</li> </ul>		
<b>2.4</b>	High Achieving Students:	<ul style="list-style-type: none"> <li>• Eligible students are automatically enrolled in AP courses based on data and the Master Schedule is built to include a variety of AP course offerings. The school offers Dual Enrollment opportunities in collaboration with local Community Colleges to provide college - level courses to students.</li> </ul>	\$39,983.23	No
<b>2.5</b>	Professional Development	<ul style="list-style-type: none"> <li>• Teachers participate in one professional development session and one collaboration session per week</li> <li>• Professional development focuses on the process of Intellectual Preparation so that teachers are planning effectively with aligned curriculum and the Common Core or Next Generation Science standards.</li> <li>• Green Dot utilizes the train-the-trainer model providing instructional leadership team members in each content area ongoing support in curriculum development and instructional strategies to lead their department in planning and student work analysis protocols</li> <li>• Professional development is provided to teachers around identifying EL students utilizing the CA ELD Standards in Integrated ELD, their Special Education students, and using accommodations and modifications to ensure that students receive appropriate support.</li> <li>• Professional development emphasizes the need to provide tiered interventions to support student success and is data driven utilizing universal math and literacy screeners.</li> </ul>	\$273,456.60	Yes

Action #	Title	Description	Total Funds	Contributing
2.6	Interim Assessments:	<ul style="list-style-type: none"> <li>• Green Dot interim assessments are unit- embedded assessments in the adopted core curriculum for ELA Math and Science.</li> <li>• Green Dot interim assessments are aligned to the Common Core content standards or Next Generation Science Standards to expose students to the structure and format of the CAASPP.</li> <li>• Schools are provided with additional assessment resources that can be used to prepare students including data analysis protocols and best practices for testing environments.</li> <li>• Student assessment results are analyzed to determine which interventions to implement using the MTSS framework and to support re-teaching opportunities in the classroom.</li> </ul>	\$243,616.50	No
2.7	Test Preparation	<ul style="list-style-type: none"> <li>• Schools utilize the online test preparation resources available through the California Department of Education including the Interim Assessment Block (IAB) and Interim Comprehensive Assessment (ICA) along with other curriculum supplements from adopted curriculum to support students for assessment. Ed team curated resources are available by grade level and content area to support pacing and preparation for Assessments.</li> </ul>	\$219,126.94	No
2.8	Credit Recovery:	<ul style="list-style-type: none"> <li>• ELA and Math intervention courses (Literacy Intervention, Math Support, Academic English Essentials, Composition 9) are offered at the 9th and 10th grade levels to ensure students below grade level have targeted supports to meet their needs.</li> <li>• Master schedule is developed to create multiple pathways for students to meet the A-G requirements, which align to the minimum requirements for a Green Dot HS diploma.</li> <li>• School has two counselors who provide academic and college counseling.</li> <li>• All students take an Advisory course (9-12) which provides individualized academic consultancy and a review of graduation progress.</li> </ul>	\$303,116.00	Yes

Action #	Title	Description	Total Funds	Contributing
		<ul style="list-style-type: none"> <li>• Students in the 11th and 12th grades have individual meetings with their counselors to track graduation progress and develop plans for credit recovery as needed</li> <li>• Credit recovery and/or summer school is offered to support students in need of recouping credit</li> <li>• Counselors receive professional development and coaching from Counselor Support Specialist as needed</li> </ul>		
2.9	Support for Long Term English Learners	<p>The school analyzes data on a regular basis to support the LTELs growth in language development and academic success. Data analysis supports the school matrix providing students with designated supports. LTELs are currently provided with Designated ELD courses that incorporate LTEL specific strategies for active engagement, writing scaffolds, academic vocabulary building, and ample practice for oral communication.</p> <p>In addition to Designated ELD, LTELs receive explicit language &amp; literacy Instruction through Integrated courses across all content areas All integrated classes embed vocabulary development and grammatical structures required to access subject matter content. Lessons are designed around ELD standards-based language objectives. Subject matter content is taught alongside reading and writing skills so LTELs are using language to meaningfully engage with the academic content.</p> <p>Professional Development is provided to all staff with three dedicated sessions to Integrated ELD PD. These are designed to ensure that all teachers know the proficiency levels their Emergent Bilinguals, what students can do at each level and what scaffolds/accommodations can support them. The professional development also provides time and support for teachers to access their EB data on the Ellevation platform and learn strategies that can be differentiated to support EBs at every level and understand the different types of English learners including Newcomer, SLIFE, LTEL, RFEP, as well as characteristics of each.</p> <p>While LTELs are enrolled in designated ELD classes, they are also placed</p>	\$20,265.12	Yes



Action #	Title	Description	Total Funds	Contributing
		<p>into heterogenous grade-level content classes with English-proficient peers to facilitate interaction with native English speakers. In-class clustering also facilitates differentiated instruction for LTELs as needed. Schools cultivate an affirming and inclusive environment for LTELs through classroom structures and resources aimed at enhancing the school climate. These include, but are not limited to:</p> <ul style="list-style-type: none"> <li>• flexible grouping based on language and content proficiency,</li> <li>• incorporating opportunities for oral language practice</li> <li>• developmentutilizing culturally relevant curricular materials</li> <li>• providing space during the school day for reading for pleasure with access to a variety of age-appropriate books</li> <li>• utilizing technology as a tool for background and content knowledge to enhance access to the curriculum</li> <li>• creating a text-rich environment that emphasizes academic language</li> </ul> <p>At least 2x year, the progress of LTELs is monitored and all students with Ds and Fs are provided with Additional or Intensive supports based on a Multi- Tiered System of Supports. Instructional Coaches and ELD Coordinators provide ongoing coaching and professional development cycles to admin and teachers focused on research-based strategies and interventions that address the unique learning needs of LTELs.</p>		
<b>2.10</b>	Improving Mathematics Outcomes	<p>"This Action addresses whole-school red indicator on the CA School Dashboard. The Hispanic student group received a red indicator on the California School Dashboard. Additionally, as the school demographics reflect that 89.5% of the students are Hispanic. This action also addresses the red indicator for the Socioeconomically Disadvantaged student group and this demographic represents 90.6% of our school. Given this percentage, the supports outlined below are provided to all students.</p> <p>The school has adopted Illustrauve Math, a standards aligned curriculum, for Algebra I, Geometry and Algebra 2 courses. Professional Development is provided annually before the start of the school year to review curriculum, assessments, and recommended pacing plans in all grade levels. In addition to this professional development, the school is assigned</p>	\$30,711.97	Yes

Action #	Title	Description	Total Funds	Contributing
		<p>a Math Curriculum Specialist, who provides targeted coaching and support to Math teachers on campus. The Curriculum Specialist meets monthly with the designated administrator over Math to ensure alignment in supports for teachers and may also attend weekly school site professional development or Math department meetings as needed. Common math assessment from the curriculum are used to progress monitor student growth on standards and a common data analysis protocol is used to identify targeted standards for re-teaching.</p> <p>A universal screener assessment is given three times per year to provide additional data on student growth. The i-ready assessment is a nationally normed diagnostic that is used in the Fall, Winter and Spring for all grade levels. Student data is analyzed after each assessment to provide additional supports for students which may include a Math Intervention course in the 9th grade providing a full- block period of Math support in addition to core classes or targeted support for students close to grade level which may include Saturday Academies or a Learning Acceleration Academy over Spring Break for students in the 11th grade preparing for the SBAC assessment.</p>		

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
3	<p>Prepared for college, leadership and life</p> <ul style="list-style-type: none"> <li>• Increase the percent of graduates that successfully complete A-G course requirements to greater than previous year or greater than 70%</li> <li>• Increase the percent of students earning passing scores (3 or above) on Advanced Placement (“AP”) exams by 3% per year</li> <li>• Increase progress on California Dashboard College and Career Indicator</li> <li>• Maintain low cohort dropout rates at lower than previous year or less than 8%</li> <li>• Increase graduation rates to 85% or higher</li> </ul> <p>"&lt;30" Explanation: Federal and state regulations safeguard student privacy by stipulating that data cannot be reported for any student group comprising fewer than 30 students. Educational Partners are encouraged to communicate with their student’s teacher or school administrators for insights into student group performance.</p>	Focus Goal

**State Priorities addressed by this goal.**

Priority 4: Pupil Achievement (Pupil Outcomes)  
 Priority 5: Pupil Engagement (Engagement)

**An explanation of why the LEA has developed this goal.**

To increase the percent of graduates that successfully complete A-G course requirements  
 To increase the percent of students scoring passing scores on AP exams  
 To increase progress on the CA College and Career Indicator  
 To maintain a low cohort dropout rate.  
 To increase graduation rates

## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	3a Cohort Dropout: Decrease the cohort dropout rate percent by 3% per year, or to be below 10%	All Students: 4% Low Income: 4% African American: <30 Latinx: 3% English Learners: <30 Long Term EL: No Data Students with Disabilities: <30 Homeless: <30 Foster Youth: <30  Source: Adjusted Cohort Graduation Rate (ACGR) and Outcome data (2022-23)			All Students: 10.00% Low Income: 10.00% Latinx: 10.00%	
3.2	3b Cohort Grad Rate: Increase cohort graduation rate by 3% per year, or to be at/above 85%	All Students: 96% Low Income: 96% African American: <30 Latinx: 97% English Learners: <30 Long Term EL: No Data Students with Disabilities: <30 Homeless: <30 Foster Youth: <30  Source: Adjusted Cohort Graduation Rate (ACGR) and Outcome data (2022-23)			All Students: 85.00% Low Income: 85.00% African American: 85.00% Latinx: 85.00% English Learners: 85.00% Students with Disabilities: 85.00% Homeless: 85.00% Foster Youth: 85.00%	
3.3	3c A-G: Increase the percent of graduates who successfully meet UC/CSU course requirements by 3% per	All Students: 73% Low Income: 72% African American: <30 Latinx: 71% English Learners: <30			All Students: 70.00% Low Income: 70.00%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	year or to be at/above 70%.	Long Term EL: No Data Students with Disabilities: <30 Homeless: <30 Foster Youth: <30  Source: Adjusted Cohort Graduation Rate (ACGR) and Outcome data (2022-23)			African American: 70.00% Latinx: 70.00% English Learners: 70.00% Students with Disabilities: 70.00% Homeless: 70.00% Foster Youth: 70.00%	
3.4	3d AP: Increase the percent of Advanced Placement ("AP") passing scores (3 or above) earned by students by at 3% per year or to be at/above 70%	All Students: 44% Low Income: 45% African American: <30 Latinx: 45% English Learners: <30 Long Term EL: No Data Students with Disabilities: <30 Homeless: <30 Foster Youth: <30  Source: CollegeBoard (2022-23)			All Students: 53.00% Low Income: 54.00% Latinx: 54.00%	
3.5	3e Increase the percent of students considered ""prepared"" on the College/Career Indicator by 3% per year	All Students: 49% Low Income: 49% African American: <30 Latinx: 51% English Learners: <30 Long Term EL: No Data Students with Disabilities: <30 Homeless: <30 Foster Youth: <30			All Students: 58.00% Low Income: 58.00% Latinx: 60.00%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Source: CA School Dashboard (2022-23)				
3.6	3f CTE: The percentage of pupils who have successfully completed CTE courses from approved pathways by increasing by 3% from the 2022-23 school year (if the school offers the CTE program).	All Students: No Data Low Income: No Data African American: No Data Latinx: No Data English Learners: No Data Long Term EL: No Data Homeless: No Data Foster Youth: No Data Source: Met UC/CSU Requirements and CTE Pathway Completion Report (2022-23)			All Students: Data not currently available Low Income: Data not currently available African American: Data not currently available Latinx: Data not currently available English Learners: Data not currently available Long Term EL: Data not currently available Students with Disabilities: Data not currently available Homeless: Data not currently available	
3.7	3g CTE & A-G: The percentage of pupils who have successfully completed both a-g and CTE courses by increasing by 3% from the 2022-23 school year (if the school offers the CTE program).	All Students: 0% Low Income: 0% African American: <30 Latinx: 0% English Learners: <30 Long Term EL: No Data Students with Disabilities: <30 Homeless: <30			All Students: 9.00% Low Income: 9.00% Latinx: 9.00%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Foster Youth: <30  Source: Met UC/CSU Requirements and CTE Pathway Completion Report (2022-23)				
3.8	3h EAP: Pupils prepared for college by the Early Assessment Program (EAP) by increasing 3% from the 22-23 school year	All Students: 45% Low Income: 43% African American: <30 Latinx: 43% English Learners: <30 Long Term EL: No Data Students with Disabilities: <30 Homeless: <30 Foster Youth: <30  Source: CAASPP (2022-23)			All Students: 53.85% Low Income: 51.65% Latinx: 51.65%	

## Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

## Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Counseling:	<ul style="list-style-type: none"> <li>Counselor Support Specialist provides coaching and professional development to counselors who provide academic and college readiness advising.</li> <li>School support is based on enrollment which drives the number of counselors on each site with a minimum of one at a MS and 2 at a HS</li> <li>All students take an Advisory course (9-12) which provides individualized academic consultancy and a review of graduation progress</li> <li>Students in the 11th and 12th grades have individual meetings with their counselors to track graduation progress and develop plans for credit recovery as needed</li> <li>Students have individual meetings with their counselors to track promotion progress and develop plans towards meeting high school graduation and college application requirements</li> <li>Schools have a Coordination of Services Team (COST) which includes an Administrator, school psychologist, and a clinical or mental health supervisor that coordinates counseling and social-emotional services for students. Students needing Tier 2 and Tier 3 interventions are connected with clinical and wellness services by the COST team which may include internal services or referrals to external agencies</li> </ul>	\$436,999.91	Yes
3.2	Parent Involvement:	<ul style="list-style-type: none"> <li>The school prioritized parent engagement and believes that parents are partners in the success of their students. Progress reports are sent home quarterly to inform students and parents of academic progress in each course. Parent Square has been</li> </ul>	\$132,177.06	No



Action #	Title	Description	Total Funds	Contributing
		<p>adopted to increase communication about school events and opportunities for parents to engage with the school community.</p> <ul style="list-style-type: none"> <li>• Every school has a full -time Parent Coordinator who leads parent engagement including hosting parent workshops to educate parents on how to best support their students.</li> <li>• School hosts annual events including orientation, back-to- school night and other activities to engage parents in the school community</li> <li>• School administers an annual family and staff survey to garner feedback from parents on all aspects of the school including teacher performance, school safety and stakeholder satisfaction</li> <li>• School analyzes surveys each year to improve school connectedness and inform the work of the Parent Coordinator.</li> </ul>		
3.3	Curriculum:	<p>Curriculum:</p> <ul style="list-style-type: none"> <li>• Developed master schedule to create multiple pathways for students to meet the A-G requirements, which align to the minimum requirements for a Green Dot HS diploma</li> <li>• revised Placement process is data driven to ensure that all students who demonstrated academic readiness have access to AP courses. In addition to the data- driven placement, AP courses are open to all students.</li> <li>• Advisory course provided to all students (grades 9-12) which provided individualized academic consultancy and a review of graduation progress</li> </ul>	\$101,325.58	No
3.4	Test Preparation:	<ul style="list-style-type: none"> <li>• A data driven placement process was adopted to increase access to AP courses. In addition to the data- driven placement, AP courses are open to all students.</li> <li>• AP classes offered include an AP-approved syllabus and teachers are highly encouraged to attend training by the College Board</li> </ul>	\$359,383.39	No

Action #	Title	Description	Total Funds	Contributing
		<ul style="list-style-type: none"> <li>• Summer retreats and mock exams are provided as additional scaffolds to prepare students for the AP exams</li> <li>• All actions to prepare students for CAASPP in ELA and Math will contribute to student college readiness scores used for the College and Career Indicator on the California School Dashboard</li> </ul>		

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
4	<p>Focus on school culture:</p> <ul style="list-style-type: none"> <li>School will maintain a high Average Daily Attendance (“ADA”) rate greater than 90%</li> <li>School will decrease student chronic absenteeism rate by 3% per year or to a rate at or below 10%</li> <li>School will decrease suspension rate by 3% per year or to a rate at or below 5%</li> <li>School will maintain an expulsion rate of 0.5% or less</li> </ul> <p>"&lt;30" Explanation: Federal and state regulations safeguard student privacy by stipulating that data cannot be reported for any student group comprising fewer than 30 students. Educational Partners are encouraged to communicate with their student’s teacher or school administrators for insights into student group performance.</p>	Focus Goal

State Priorities addressed by this goal.

<p>Priority 5: Pupil Engagement (Engagement)          Priority 6: School Climate (Engagement)</p>
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An explanation of why the LEA has developed this goal.

<p>To maintain a high attendance rate.          To maintain a low chronic absenteeism rate.          To decrease the number of pupil suspensions.          To decrease the number of pupil expulsions.</p>
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## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	4a ADA: Maintain a high Average Daily	All Students: 91% Low Income: 91% African American: 89%			All Students: 90% Low Income: 90%	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Attendance (“ADA”) at a rate greater than 90%.	<p>Latinx: 91%  English Learners: 91%  LTEL: No Data  Students with Disabilities: 89%  Homeless: 92%  Foster Youth: &lt;30</p> <p>Source: Student Information System (SIS) (2022-23)</p>			<p>African American: 90%  Latinx: 90%  English Learners: 90%  Long Term EL: 90%  Students with Disabilities: 90%  Homeless: 90%  Foster Youth: 90%</p>	
4.2	4b Chronic Absenteeism: Decrease student chronic absenteeism rate by 3% per year or to a rate at or below 10%.	<p>All Students: 28%  Low Income: 28%  African American: 37%  Latinx: 27%  English Learners: 34%  LTEL: No Data  Students with Disabilities: 38%  Homeless: 29%  Foster Youth: No Data</p> <p>Source: Dataquest:Chronic Absenteeism Rate (2022-23)</p>			<p>All Students: 19.02%  Low Income: 19.42%  African American: 28.21%  Latinx: 18.22%  English Learners: 24.82%  Long Term EL: 10.00%  Students with Disabilities: 28.78%  Homeless: 20.21%  Foster Youth: 10.00%</p>	
4.3	4c Suspension Rate: Decrease suspension rate by 3% per year or to a rate at or below 5%.	<p>All Students: 1%  Low Income: 1%  African American: 2%  Latinx: 1%  English Learners: 1%  LTEL: No Data</p>			<p>All Students: &lt;5.00%  Low Income: &lt;5.00%  African American: &lt;5.00%  Latinx: &lt;5.00%</p>	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		<p>Students with Disabilities: 2% Homeless: &lt;30 Foster Youth: No Data</p> <p>Source: CA School Dashboard: Suspension Rate Indicator (2022-23)</p>			<p>English Learner: &lt;5.00% Long Term EL: &lt;5.00% Students with Disabilities: &lt;5.00% Homeless: &lt;5.00% Foster Youth: &lt;5.00%</p>	
4.4	4d Expulsion Rate: Decrease expulsion rate by 2% per year or to a rate at or below 2%.	<p>All Students: 0% Low Income: 0% African American: 2% Latinx: 0% English Learners: 0% LTEL: No Data Students with Disabilities: 0% Homeless: &lt;30 Foster Youth: No Data</p> <p>Source: DataQuest - Suspension and Expulsion Data &gt; Expulsion Rate (2022-23)</p>			<p>All Students: &lt;2% Low Income: &lt;2% African American: &lt;2% Latinx: &lt;2% English Learners: &lt;2% Long Term EL: &lt;2% Students with Disabilities: &lt;2% Homeless: &lt;2% Foster Youth: &lt;2%</p>	

## Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

## Actions

Action #	Title	Description	Total Funds	Contributing
4.1	Attendance:	<ul style="list-style-type: none"> <li>Attendance is taken daily and tracked via PowerSchool (Green Dot's Student Information System)</li> <li>Office staff communicates daily with parents to inform them of student absences and/or tardies</li> <li>School utilizes the SART (Student Attendance Review Team) process to identify students with chronic absences and provide interventions as needed, such as letters home and Parent Square communication.</li> <li>Students at Phase 2-4 of the SART process receive individualized interventions including parent meetings, student agreements and frequent check-ins with a counselor or administrator.</li> <li>The school utilizes a data dashboard to monitor chronic absenteeism and implement appropriate interventions. Interventions include Parent Square communication, letters and targeted phone calls on high absence days, prior to the return from an extended weekend and or school break.</li> </ul>	\$170,770.86	No
4.2	Services for Systems of Support:		\$382,358.59	Yes

Action #	Title	Description	Total Funds	Contributing
		<ul style="list-style-type: none"> <li>• Green Dot implements a multi-tiered system of support to support students with their academic, behavioral, and social emotional needs using positive behavior interventions and supports.</li> <li>• School has a School Culture and Advisory Team (designated group of teachers, counselors, classified staff and admin) who analyze data, create professional development and support school-wide policies to maintain a positive and safe environment for staff and students</li> <li>• The School Culture Team meets bi-monthly and attends centralized training provided by Green Dot’s Equity Team. Topics include MTSS, including creating effective Tier 1 practices on campus, restorative practices, and bullying prevention.</li> <li>• Several data dashboards provide schools with timely school culture and climate data that is used to inform professional development on campus</li> <li>• Green Dot Education Team supports in implementing restorative practices, and has a comprehensive 3-tiered discipline matrix that prohibits suspension for willful defiance and actively supports schools in establishing alternatives to suspension, response to intervention practices, and mental health services to reduce the suspension rate</li> <li>• Green Dot has established a Discipline Review Board at the campus level and a Discipline Review Panel district-wide to ensure all students receive due process pending expulsion</li> </ul>		

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
5	Parent, Student and Community Engagement: <ul style="list-style-type: none"> <li>School will have at least 4 School Advisory Council (“SAC”) meetings.</li> <li>The school will host at least 4 District English Learner School Advisory Council (“DELAC”) meetings.</li> <li>Students, families and the school community will feel a sense of connectedness.</li> </ul>	Focus Goal

State Priorities addressed by this goal.

Priority 3: Parental Involvement (Engagement) Priority 6: School Climate (Engagement)
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An explanation of why the LEA has developed this goal.

To provide opportunities for parental input in school site decisions. To provide opportunities for parental participation in school events and programs. To increase the sense of safety and school connectedness.
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## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
5.1	5a SAC Meetings: The school will host at least 4 SACs each school year	4 Meetings  Count of meetings ELAC/DELAC/SSC/LC AP Parent advisory (2022-23)			4 Meetings	
5.2	5b DELAC Meetings: The school will host at	4 Meetings			4 Meetings	



Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	least 4 DELACs each school year	Count of meetings ELAC/DELAC/SSC/LC AP Parent advisory (2022-23)				
5.3	5c Family Surveys: At least 80% positive rating on "Would you Recommend this school to a friend?" for Internal Family Survey	All 89%  Family Survey (2022-23)			80%	
5.4	5d Parent Participation: 30% of parents/guardians participate in two or more events a year or increase by 3% from prior year	All 4%  Counts from parent events (2022-23)			All Students: 13%	

## Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

## Actions

Action #	Title	Description	Total Funds	Contributing
5.1	Parent Engagement and Participation:	<ul style="list-style-type: none"> <li>The School Advisory Council (SAC) is comprised of the principal, teacher, staff members, parents and community members</li> <li>Green Dot District English Learner Advisory Council bylaws ensure two parents are elected to the serve on the District English Learner Advisory Council (DELAC)</li> <li>Parent participation on the SAC and DELAC allows for parents to have input into school policies and budget, and regularly reviews school data</li> <li>School has a Parent Coordinator whose responsibilities include planning activities, managing communications with parents/guardians, coordinating monthly parent workshops on relevant topics, supports in the hosting of meetings with our DELAC and SAC. ParentSquare is frequently used to communicate with parents, staff, and teachers on upcoming school events, celebrations, activities, and SAC/DELAC meetings and topics.</li> </ul>	\$236,939.36	Yes
5.2	Communications:	<ul style="list-style-type: none"> <li>School communicates with parents regularly via monthly letters, calendars, and the use of Parent Square</li> <li>School hosts annual events including orientation, back-to- school night and other activities to engage parents in the school community</li> <li>School administers an annual family and staff survey to garner feedback from parents on all aspects of the school including teacher performance, school safety and stakeholder satisfaction</li> <li>School analyzes surveys each year to improve school connectedness and inform the work of the Parent Coordinator.</li> </ul>	\$130,171.46	No

Action #	Title	Description	Total Funds	Contributing
5.3	Community Partnerships:	<ul style="list-style-type: none"> <li>• School looks to engage the community through partnerships that can provide services to families both on and off campus</li> <li>• School partners with United Parents and Students to bring together families from different school sites across Los Angeles in learning and using the skills of community organizing to strengthen their schools and neighborhoods. Schools have partnerships with local community colleges to provide students with Dual Enrollment opportunities and exposure to post-secondary courses.</li> </ul>	\$303,197.21	Yes
5.4	Staff Engagement:	<ul style="list-style-type: none"> <li>• The School Advisory Council (SAC) is comprised of the school's principal, teachers, staff members, parents and community members</li> <li>• Teacher engagement on the SAC allows for teachers to have input into school policies and budget, and regularly review school data</li> <li>• Green Dot values its certificated and classified staff members, and has weekly staff meetings to maintain a positive work environment</li> <li>• Green Dot surveys staff twice a year to seek feedback from all stakeholders Data is analyzed and reviewed with stakeholders as needed to inform next steps and continual improvement</li> </ul>	\$138,607.61	No

# Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$2,370,584	\$123,042.00

## Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
28.089%	0.000%	\$0.00	28.089%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

## Required Descriptions

### LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.2	<p><b>Action:</b> 1.2 Academic - Curriculum Design:</p> <p><b>Need:</b> To ensure that all students have access to grade -level standard aligned curriculum To ensure student groups (EB, SWD) have access to appropriate courses and targeted supports with the master schedule be appropriate staff</p>	<p>We will provide a core curriculum (Illustrative Math, My Perspectives and Open Sci- Ed) that is standards- aligned to grade level with professional development for teachers.</p> <p>We will provide integrated, designated and special education courses that increase access to language development and core content for student groups.</p>	<p>1a - Credentialed Teachers 1b - Broad Course of Study</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p><b>Scope:</b> LEA-wide</p>	<p>The actions will provide students with access to grade level content and the scaffolds to master content aligned to standards The actions will increase student proficiency of standards as measured by state assessments and student grades.</p>	
<p><b>1.3</b></p>	<p><b>Action:</b> Academic - Master Scheduling &amp; Staffing:</p> <p><b>Need:</b> To ensure the master schedule is data driven using universal assessment data to meet the needs of students.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will assess student data on state assessments and universal screeners (RI and i- Ready) to develop a master schedule that is data driven and offers core and support classes.. The actions will provide students with opportunities for learning acceleration in support classes alongside access to a course of study for college readiness.</p>	<p>1a - Credentialed Teachers 1b - Broad Course of Study</p>
<p><b>2.1</b></p>	<p><b>Action:</b> Curriculum, Resources and Materials to Support Student Subgroups:</p> <p><b>Need:</b> To ensure that student subgroups have access to curriculum and support resources to increase mastery of grade level standards.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will provide training and development for the ELlevation platform to support students' language development. We will provide professional development for co-teaching pairs including Universal Design for Learning support Special Education students</p> <p>The actions will provide student subgroups with the materials to support and increase academic outcomes.</p>	<p>2a - SBAC ELA 2b - SBAC Math 2c - CAST (Science) 2f - CORE SGP ELA 2g - CORE SGP Math</p>
<p><b>2.2</b></p>	<p><b>Action:</b> Support for EL Students:</p> <p><b>Need:</b></p>	<p>We will provide professional development to teachers to ensure integrated classrooms include a language objective and opportunities for discourse to foster language development for EL students.</p>	<p>2d - EL Reclassification 2e - ELPI Levels</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>To ensure that EL students have increased academic supports to foster language development and overall academic outcomes.</p> <p><b>Scope:</b> LEA-wide</p>	<p>The actions will provide students with language opportunities in all courses to foster language development and increased language proficiency.</p>	
<p><b>2.5</b></p>	<p><b>Action:</b> Professional Development</p> <p><b>Need:</b> To ensure that teachers are provided the support needed to effectively meet the needs of students with rigorous classroom instruction.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will provide 10 day of professional development for teachers during the school year including content focused days with student work analysis to progress monitor success,</p> <p>The actions will provide teachers with the opportunity to learn from content leads, collaborate with colleagues across Green Dot’s network of schools and progress monitor student outcomes for real- time intervention for students with re-teaching opportunities for key standards.</p>	<p>2a - SBAC ELA 2b - SBAC Math 2c - CAST (Science) 2f - CORE SGP ELA 2g - CORE SGP Math</p>
<p><b>2.8</b></p>	<p><b>Action:</b> Credit Recovery:</p> <p><b>Need:</b> To ensure that students are provided with increased opportunities for credit recovery to support their progress towards graduation and college readiness.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will offer credit recovery opportunities for students which include online courses, summer school and Extended Semester to allow students to demonstrate mastery of standards to pass courses.</p> <p>The actions will provide students with individualized paths to recouping credits during the school year and summer to increase the number of graduates.</p>	<p>2a - SBAC ELA 2b - SBAC Math 2c - CAST (Science) 2f - CORE SGP ELA 2g - CORE SGP Math</p>
<p><b>2.9</b></p>	<p><b>Action:</b> Support for Long Term English Learners</p>	<p>We will provide professional development and coaching on strategies in the Ellevation platform to</p>	<p>2d - EL Reclassification 2e - ELPI Levels</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p><b>Need:</b> To ensure that Long Term EL students have increased academic support to foster language development and overall academic outcomes.</p> <p><b>Scope:</b> LEA-wide</p>	<p>ensure that language objectives are coupled with strategies for Long Term EL students.</p> <p>The actions will support language development for students, mastery of content and progress toward reclassification to being fully English proficient.</p>	
2.10	<p><b>Action:</b> Improving Mathematics Outcomes</p> <p><b>Need:</b> To ensure students have access to rigorous Math instruction and targeted intervention to accelerate math outcomes.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will implement the Illustrative Math curriculum and provide teachers with professional development to support implementation with appropriate scaffolds to close learning gaps for students.</p> <p>We will implement the i- Ready math curriculum to provide students a Math Support course in the 9th grade to accelerate learning for students two or more grade levels behind in math.</p> <p>The actions will provide students with differentiated supports that are data -driven and progress monitored through universal assessments of the i-ready placement diagnostic.</p>	2b - SBAC Math 2g - CORE SGP Math
3.1	<p><b>Action:</b> Counseling:</p> <p><b>Need:</b> To ensure that students are provided with increased academic counseling and social-emotional counseling as determined by academic outcomes, staff referrals and universal screener data.</p> <p><b>Scope:</b></p>	<p>We will provide students with social- emotional counseling and access to external partners to support their mental health and behavior needs.</p> <p>We will provide students with academic counseling to support positive engagement in school and a path to A-G and college readiness.</p> <p>The actions will allow our counselors to assist students and families with both academic and social- emotional needs that are driven by data.</p>	3a - Cohort Dropout 3b - Cohort Grad Rate 3c - A-G 3d - AP 3e - CCI

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	LEA-wide		
4.2	<p><b>Action:</b> Services for Systems of Support:</p> <p><b>Need:</b> To ensure that systems are in place to progress monitor attendance and student discipline frequently to provide real - time support to students.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will provide universal support for attendance with parent communication through Parent Square and intensified support through the SART process.</p> <p>We will provide schools with professional development on Restorative Practices to provide proactive and responsive support to student behaviors to minimize suspension and prioritize student learning with restoration.</p> <p>The actions will allow schools to progress monitor data for attendance and behavior and provide real-time support for students with additional needs.</p>	4a - ADA 4b - Chronic Absenteeism 4c - Suspension Rate
5.1	<p><b>Action:</b> Parent Engagement and Participation:</p> <p><b>Need:</b> To ensure that parents are meaningfully engaged in the student learning experience through frequent communication and opportunities to interact with the school.</p> <p><b>Scope:</b> LEA-wide</p>	<p>We will establish a cadence of communication with parents to ensure timely feedback and opportunities to engage with the school.</p> <p>We will establish a calendar of events to engage parents in school activities and celebrations.</p>	5a - SAC Meetings 5b - DELAC Meetings 5c - Family Surveys
5.3	<p><b>Action:</b> Community Partnerships:</p> <p><b>Need:</b> To ensure that school is leveraging community partners to support student academic and social- emotional needs.</p>	<p>We will identify partners in the community and develop an asset map to ensure school communities are connected to resources within the community.</p> <p>The actions will support student success by connecting them to community resources and</p>	5a - SAC Meetings 5b - DELAC Meetings 5c - Family Surveys



Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<b>Scope:</b> LEA-wide	meaningfully engaging families in their academic progress.	

**Limited Actions**

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
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For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Not applicable

**Additional Concentration Grant Funding**

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Our LEA has been using our Additional Concentration Grand funding to hire staff to provide direct services for our unduplicated student groups. Below we outline our efforts in regards to Free and Reduced Lunch, English Learners, and Foster Youth. Additional Concentration Grand funding supports increasing the number of credentialed staff to ensure that students receive personalized academic assistance to meet grade-level standards. These funds were also used to hire instructional staff trained to implement and support the i-Ready diagnostic and instructional program. These staff members provide direct services, ensuring personalized learning paths are effectively utilized. Schools demonstrating the greatest need for diagnostic assessments and personalized instruction received additional staff to maximize the impact of the i-Ready program. Funding supports the hiring of credentialed elective teachers to offer courses like Project Lead The Way (PLTW) and AEE, providing students with hands-on, project-based learning experiences in STEM and the arts. As we are continuing to push forward from the onset of the Covid-19 pandemic, we are focused on reducing Chronic Absenteeism rates, specifically for our unduplicated students. Funds are allocated to hire additional staff focused on reducing chronic absenteeism, utilizing programs like Everyday Labs and Attendance Works to engage with students and families directly. The grant funds are used to hire and support credentialed staff that manage and

implement the Ellevation platform, providing targeted instructional strategies and support to English learners. Supporting Foster Youth and Homeless students is a high priority given our region's area of need. This funding supports the hiring of additional credentialed staff to deliver a specialized advisory curriculum tailored to the needs of foster youth and homeless students, addressing their social-emotional and academic challenges. The grant funds additional staff to run Summer Bridge programs, assisting foster youth and homeless students in transitioning between grade levels or new schools with academic and social-emotional support. Funds are used to hire case managers and form partnerships with external mental health organizations, providing comprehensive mental health services to foster youth and homeless students.

<b>Staff-to-student ratios by type of school and concentration of unduplicated students</b>	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students		8:551
Staff-to-student ratio of certificated staff providing direct services to students		36:551

# 2024-25 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	\$8,439,435	2,370,584	28.089%	0.000%	28.089%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$7,081,276.80	\$609,934.37		\$570,565.17	\$8,261,776.34	\$6,362,755.54	\$1,899,020.80

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Teacher Credentialing:	All	No					\$97,315.25	\$28,085.65	\$125,400.90				\$125,400.90	
1	1.2	1.2 Academic - Curriculum Design:	English Foster Low Learners Youth Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$570,244.66	\$205,251.07	\$570,244.66	\$153,938.30		\$51,312.77	\$775,495.73	
1	1.3	Academic - Master Scheduling & Staffing:	English Foster Low Learners Youth Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$366,013.07	\$161,986.63	\$273,658.94	\$56,357.10		\$197,983.66	\$527,999.70	
1	1.4	Facility Inspections:							\$379,186.43	\$725,944.35	\$794,011.77	\$311,119.01			\$1,105,130.78	
2	2.1	Curriculum, Resources and Materials to Support Student Subgroups:		Yes	LEA-wide		All Schools		\$688,266.62	\$1,413.40	\$689,538.68	\$141.34			\$689,680.02	
2	2.2	Support for EL Students:	English Learners	Yes	LEA-wide	English Learners	All Schools		\$295,098.46	\$6,000.00	\$225,246.83	\$15,760.30		\$60,091.33	\$301,098.46	
2	2.3	Special Education:	Students with Disabilities	No					\$998,622.36	\$216,141.00	\$1,050,062.82	\$25,339.48		\$139,361.06	\$1,214,763.36	
2	2.4	High Achieving Students:	All	No					\$39,983.23	\$0.00	\$39,983.23				\$39,983.23	
2	2.5	Professional Development		Yes	LEA-wide		All Schools		\$184,391.60	\$89,065.00	\$151,640.25			\$121,816.35	\$273,456.60	
2	2.6	Interim Assessments:	All	No					\$243,616.50	\$0.00	\$243,616.50				\$243,616.50	
2	2.7	Test Preparation	All	No					\$219,126.94	\$0.00	\$219,126.94				\$219,126.94	
2	2.8	Credit Recovery:		Yes	LEA-wide		All Schools		\$303,116.00	\$0.00	\$303,116.00				\$303,116.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.9	Support for Long Term English Learners	English Learners	Yes	LEA-wide	English Learners	All Schools		\$20,265.12	\$0.00	\$20,265.12				\$20,265.12	
2	2.10	Improving Mathematics Outcomes	Low Income	Yes	LEA-wide	Low Income	All Schools		\$30,711.97	\$0.00	\$30,711.97				\$30,711.97	
3	3.1	Counseling:		Yes	LEA-wide		All Schools		\$408,285.67	\$28,714.24	\$436,999.91				\$436,999.91	
3	3.2	Parent Involvement:	All	No					\$40,337.56	\$91,839.50	\$132,177.06				\$132,177.06	
3	3.3	Curriculum:	All	No					\$101,325.58	\$0.00	\$101,325.58				\$101,325.58	
3	3.4	Test Preparation:	All	No					\$335,383.39	\$24,000.00	\$359,383.39				\$359,383.39	
4	4.1	Attendance:	All	No					\$170,770.86	\$0.00	\$170,770.86				\$170,770.86	
4	4.2	Services for Systems of Support:		Yes	LEA-wide		All Schools		\$382,358.59	\$0.00	\$382,358.59				\$382,358.59	
5	5.1	Parent Engagement and Participation:		Yes	LEA-wide		All Schools		\$202,939.36	\$34,000.00	\$221,740.52	\$15,198.84			\$236,939.36	
5	5.2	Communications:	All	No					\$130,171.46	\$0.00	\$130,171.46				\$130,171.46	
5	5.3	Community Partnerships:		Yes	LEA-wide		All Schools		\$16,617.25	\$286,579.96	\$271,117.21	\$32,080.00			\$303,197.21	
5	5.4	Staff Engagement:	All	No					\$138,607.61	\$0.00	\$138,607.61				\$138,607.61	

# 2024-25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$8,439,435	2,370,584	28.089%	0.000%	28.089%	\$3,576,638.68	0.000%	42.380 %	<b>Total:</b>	\$3,576,638.68
								<b>LEA-wide Total:</b>	\$3,576,638.68
								<b>Limited Total:</b>	\$0.00
								<b>Schoolwide Total:</b>	\$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.2	1.2 Academic - Curriculum Design:	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$570,244.66	
1	1.3	Academic - Master Scheduling & Staffing:	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$273,658.94	
2	2.1	Curriculum, Resources and Materials to Support Student Subgroups:	Yes	LEA-wide		All Schools	\$689,538.68	
2	2.2	Support for EL Students:	Yes	LEA-wide	English Learners	All Schools	\$225,246.83	
2	2.5	Professional Development	Yes	LEA-wide		All Schools	\$151,640.25	
2	2.8	Credit Recovery:	Yes	LEA-wide		All Schools	\$303,116.00	
2	2.9	Support for Long Term English Learners	Yes	LEA-wide	English Learners	All Schools	\$20,265.12	
2	2.10	Improving Mathematics Outcomes	Yes	LEA-wide	Low Income	All Schools	\$30,711.97	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
3	3.1	Counseling:	Yes	LEA-wide		All Schools	\$436,999.91	
4	4.2	Services for Systems of Support:	Yes	LEA-wide		All Schools	\$382,358.59	
5	5.1	Parent Engagement and Participation:	Yes	LEA-wide		All Schools	\$221,740.52	
5	5.3	Community Partnerships:	Yes	LEA-wide		All Schools	\$271,117.21	

# 2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	\$8,290,559.00	\$8,276,646.39

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Teacher Credentialing	No	\$64,416.00	\$97,323.85
1	1.2	Academic - Curriculum Design:	Yes	\$960,053.00	\$1,161,559.24
1	1.3	Academic – Master Scheduling & Staffing	Yes	\$643,680.00	\$481,974.58
1	1.4	Facility inspections	No	\$1,006,345.00	\$1,176,982.87
2	2.1	Curriculum, Resources and Materials to Support Student Subgroups:	Yes	\$300,122.00	\$658,663.70
2	2.2	Supports for EL Students:	Yes	\$261,120.00	\$284,810.89
2	2.3	Special Education	No	\$1,121,642.00	\$1,183,207.51
2	2.4	High Achieving Students	No	\$179,686.00	\$48,780.51
2	2.5	Professional Development	Yes	\$282,860.00	\$248,105.34
2	2.6	Interim Assessments:	No	\$54,403.00	\$234,566.85
2	2.7	Test Preparation	No	\$376,316.00	\$188,378.33

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.8	Credit Recovery	Yes	\$101,797.00	\$266,313.75
3	3.1	Counseling:	Yes	\$480,709.00	\$398,921.66
3	3.2	Parent Involvement:	No	\$36,293.00	\$33,845.97
3	3.3	Curriculum:	No	\$114,533.00	\$195,287.33
3	3.4	Test Preparation:	No	\$52,211.00	\$334,298.69
4	4.1	Attendance	No	\$324,634.00	\$150,876.36
4	4.2	Services for Systems of Support:	Yes	\$301,978.00	\$355,613.14
5	5.1	Parent Engagement and Participation	Yes	\$543,101.00	\$261,571.98
5	5.2	Communications:	No	\$47,198.00	\$136,603.16
5	5.3	Community Partnerships	Yes	\$910,436.00	\$248,323.33
5	5.4	Staff Engagement	No	\$127,026.00	\$130,637.35



# 2023-24 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
	\$3,286,829.00	\$2,899,381.00	\$387,448.00	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.2	Academic - Curriculum Design:	Yes	\$175,276.00	\$416,527		
1	1.3	Academic – Master Scheduling & Staffing	Yes	\$307,306.00	\$136,037		
2	2.1	Curriculum, Resources and Materials to Support Student Subgroups:	Yes	\$289,701.00	\$648,956		
2	2.2	Supports for EL Students:	Yes	\$174,323.00	\$195,546		
2	2.5	Professional Development	Yes	\$154,352.00	\$115,944		
2	2.8	Credit Recovery	Yes	\$80,297.00	\$244,202		
3	3.1	Counseling:	Yes	\$480,709.00	\$398,922		
4	4.2	Services for Systems of Support:	Yes	\$286,925.00	\$341,592		
5	5.1	Parent Engagement and Participation	Yes	\$511,021.00	\$231,690		
5	5.3	Community Partnerships	Yes	\$826,919.00	\$169,965		

To Add a Row: Click “Add Row.”

To Delete a Row: Remove all content from each cell, checkbox and dropdown of a row (including spaces), press “Save Data” and refresh the page.

# 2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$5,307,539			0.000%	\$2,899,381.00	0.000%	54.628%	\$0.00	0.000%

# Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [LCFF@cde.ca.gov](mailto:LCFF@cde.ca.gov).

## Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
  - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
    - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

# Plan Summary

## Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

## Requirements and Instructions

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

### Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

### Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

**Comprehensive Support and Improvement**

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

*Schools Identified*

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

*Support for Identified Schools*

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

*Monitoring and Evaluating Effectiveness*

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

# Engaging Educational Partners

## Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

## Requirements

**School districts and COEs:** *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

**Charter schools:** *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
  - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).



- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

## Instructions

### Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

### Complete the table as follows:

#### Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

#### Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.



- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
  - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
  - Inclusion of metrics other than the statutorily required metrics
  - Determination of the target outcome on one or more metrics
  - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
  - Inclusion of action(s) or a group of actions
  - Elimination of action(s) or group of actions
  - Changes to the level of proposed expenditures for one or more actions
  - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
  - Analysis of effectiveness of the specific actions to achieve the goal
  - Analysis of material differences in expenditures
  - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
  - Analysis of challenges or successes in the implementation of actions

## Goals and Actions

### Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

### Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
  - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

**Requirement to Address the LCFF State Priorities**

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in EC sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of EC sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

**Focus Goal(s)**

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

**Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding**

**Description**

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
  - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
  - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

**Type of Goal**

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

**State Priorities addressed by this goal.**

Identify each of the state priorities that this goal is intended to address.

**An explanation of why the LEA has developed this goal.**

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
  - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

**Note:** EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

## Broad Goal

### Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

### Type of Goal

Identify the type of goal being implemented as a Broad Goal.

### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

**Maintenance of Progress Goal**

**Description**

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

**Type of Goal**

Identify the type of goal being implemented as a Maintenance of Progress Goal.

**State Priorities addressed by this goal.**

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

**Measuring and Reporting Results:**

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
  - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
  - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

#### Metric #

- Enter the metric number.

#### Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

#### Baseline

- Enter the baseline when completing the LCAP for 2024–25.
  - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
  - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
  - Indicate the school year to which the baseline data applies.
  - The baseline data must remain unchanged throughout the three-year LCAP.
    - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain

accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.

- If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

### Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

### Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

### Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

### Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2026–27</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> and <b>2026–27</b> . Leave blank until then.

**Goal Analysis:**

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

**Note:** When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
  - Include a discussion of relevant challenges and successes experienced with the implementation process.
  - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.



A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
  - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
    - The reasons for the ineffectiveness, and
    - How changes to the action will result in a new or strengthened approach.

**Actions:**

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

- For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

## Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

## Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
  - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

**Actions for Foster Youth:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

## Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
  - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
  - Professional development for teachers.
  - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
  - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
  - These required actions will be effective for the three-year LCAP cycle.

## Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

### Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

### Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

**LEA-wide and Schoolwide Actions**

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

**For School Districts Only**

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

**Requirements and Instructions**

Complete the tables as follows:

**Total Projected LCFF Supplemental and/or Concentration Grants**

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

**Projected Additional 15 percent LCFF Concentration Grant**

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

**Projected Percentage to Increase or Improve Services for the Coming School Year**

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

**LCFF Carryover — Percentage**

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

### LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

### Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

## Required Descriptions:

### LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

### Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

### How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

### **Metric(s) to Monitor Effectiveness**

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

**Note for COEs and Charter Schools:** In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

### **Limited Actions**

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

### **Identified Need(s)**

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

### **How the Action(s) are Designed to Address Need(s)**

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

### **Metric(s) to Monitor Effectiveness**

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

### **Additional Concentration Grant Funding**

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

- The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

## Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

## Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8).



Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action’s number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
  - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.

- **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
  - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
  - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as

a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

## Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

## Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

## Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
  - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

## LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

## Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

### Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
  - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

### **Contributing Actions Annual Update Table**

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

- This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

- This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

- This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

- This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

- This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

### **LCFF Carryover Table**

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
  - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.  
  
The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
  - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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